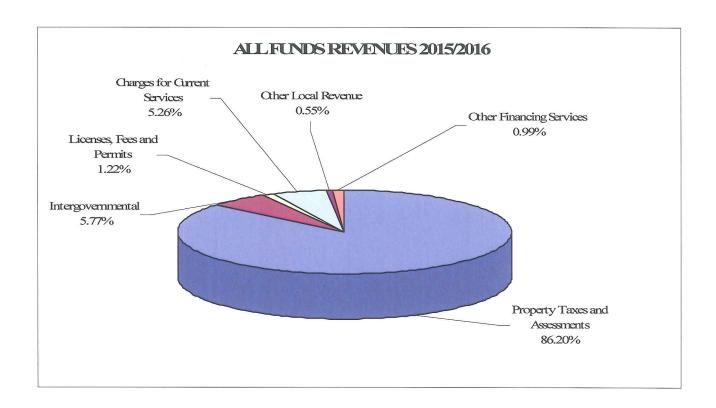
#### REVENUES

#### **OVERVIEW**

A Comparative Summary of fiscal year 2013/2014 revenues on a GAAP basis, fiscal year 2014/2015 budgeted revenues, and fiscal year 2015/2016 estimated revenues by classification (source) are provided below. The major sources of revenues are property taxes, equalized cost sharing, building structures and equipment permits, sewer charges, investment interest, and municipal state aids. On the following pages, a short narrative for each revenue classification has been included, as well as the detail, and a discussion of revenue trends and assumptions of the current and projected revenue estimates.

## TOWN OF AVON ANNUAL BUDGET 2015/2016 WITH COMPARATIVE SUMMARY OF 2013/2014 AND 2014/2015 REVENUES

| ALL FUNDS REVENUE<br>CLASSIFICATION | 2013/2014<br>ACTUAL | 2014/2015<br>BUDGET | 2015/2016<br>RECOMMENDED | 2015/2016<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/2016<br>PERCENT<br>INCREASE/<br>- DECREASE |
|-------------------------------------|---------------------|---------------------|--------------------------|------------------------------------------------|-------------------------------------------------|
|                                     |                     |                     |                          |                                                |                                                 |
| Property Tax & Assessments          | \$71,381,666        | \$72,721,955        | \$74,486,325             | \$1,764,370                                    | 2.43%                                           |
| Intergovernmental                   | 5,396,125           | 4,940,842           | 4,984,171                | 43,329                                         | 0.88%                                           |
| Licenses, Fees & Permits            | 1,346,220           | 1,054,725           | 1,053,825                | (900)                                          | -0.09%                                          |
| Charges for Current Services        | 4,531,335           | 4,370,778           | 4,546,512                | 175,734                                        | 4.02%                                           |
| Other Local Revenues                | 502,622             | 498,663             | 479,163                  | (19,500)                                       | -3.91%                                          |
| Other Financing Sources             | 194,027             | 300,132             | 857,000                  | 556,868                                        | 185.54%                                         |
| (Uses)                              |                     |                     | ,                        |                                                |                                                 |
| TOTAL REVENUE                       | \$83,351,995        | \$83,887,095        | \$86,406,996             | \$2,519,901                                    | 3.00%                                           |



#### PROPERTY TAXES AND ASSESSMENTS

#### **TAXES**

Ad valorem (based on value) taxes are a mainstay of financing for local governments. Ad valorem taxes may be levied against real property, personal property and motor vehicles. Other kinds of taxes are interest and penalties on delinquent taxes.

The Property Tax is the largest and most important component of Town revenue sources. All revenues that cannot be generated from state aid, licenses, fees, etc., must be derived from the property tax levy.

The percentage of total tax collections compared to the Tax levy at fiscal year end (June 30<sup>th</sup>) is an informative measure of the Town's ability to collect taxes due. Avon has maintained a high tax collection rate, often over 99% in prior years, and achieving 99.76% in 2014, as evidenced by the five-year Property Tax Levies and Collections Schedule presented on B. 3.

The valuation of each parcel of taxable real property, as well as taxable personal and motor vehicle property owned by each taxpayer, is assigned by a process known as property assessment. The total of all taxable property minus exemptions is commonly known as the "net grand list." When the net grand list is known, the tax rate or "mill rate" may be computed on the basis of the assessed valuation of total taxable property lying within the taxing jurisdiction of the Town of Avon.

The tax rate is expressed in terms of "mills," with one mill equal to one dollar of tax for every one thousand dollars of assessed value. The Tax Levy is a computation of the total amount of budgeted tax revenue necessary to be raised from property taxes taking into account allowances for estimated uncollectible taxes. Presented below is the Town Assessor's estimate of grand list growth by value classification as compared to actual prior year's history.

### GRAND LIST INCREASES AND TAX IMPACT

|                               | 2011/2012<br>ACTUAL | 2012/2013<br>ACTUAL | 2013/2014<br>ACTUAL | 2014/2015<br>ACTUAL    | 2015/2016<br>ESTIMATED |
|-------------------------------|---------------------|---------------------|---------------------|------------------------|------------------------|
| Net Grand List                | \$2,638,616,860     | \$2,668,107,050     | \$2,688,826,620     | \$2,559,080,530 *      | \$2,578,884,230        |
| Mill Rate                     | 25.04               | 25.65               | 26.32               | 28.32                  | TBD                    |
| Tax Levy, July 1              | 66,070,966          | 68,436,946          | 70,769,917          | 72,473,161             | TBD                    |
| Real Estate                   | 2,400,876,690       | 2,418,857,890       | 2,440,481,510       | 2,300,698,930          | 2,317,179,760          |
| Personal Property             | 76,284,190          | 75,610,970          | 78,810,320          | 82,606,100             | 83,561,770             |
| Motor Vehicles                | 161,455,980         | 173,638,190         | 169,534,790         | 175,775,500            | 178,142,700            |
| Net Grand List                |                     |                     |                     |                        |                        |
| Total Increase / (Decrease)   | \$20,463,200        | \$29,490,190        | \$20,719,570        | <u>(\$129,746,090)</u> | \$19,803,700           |
| Net Grand List                |                     |                     |                     |                        |                        |
| Percent Increase / (Decrease) | .782%               | 1.117%              | .78%                | -4.83%                 | .77%                   |
| Supplemental Real Estate      | \$3,782,880         | \$5,594,050         | \$4,311,490         | \$4,816,490            | \$3,000,000            |
| Supplemental Motor Vehicle    | \$20,600,876        | \$21,740,912        | \$26,436,341        | \$23,932,273           | \$23,500,000           |

<sup>\*</sup> Revaluation is a Five-Year cycle as required by State of Connecticut.

The estimated 2014 Net Grand List is \$2,578,884,230. This represents an increase of \$19,803,700 or 0.77% from last year's Net Grand List of \$2,559,080,530. Town property may be viewed at <a href="http://www.town.avon.ct.us">http://www.town.avon.ct.us</a> and the Assessor's website, <a href="http://www.avonassessor.com">http://www.avonassessor.com</a>. As part of the budget process, a "Tax Calculator" interactive form is available on the Town's web site where it continues to be used and updated every fiscal year throughout the budget process.

## Property Tax Levies and Collections\*

| FISCAL YEAR                            | 2010         | 2011                | 2012                | 2013         | 2014         |
|----------------------------------------|--------------|---------------------|---------------------|--------------|--------------|
| Net Tax Levies - June 30 <sup>th</sup> | \$61,073,939 | \$64,184,141        | \$66,261,613        | \$68,686,698 | \$71,181,158 |
| Current Tax Collections                | 60,965,260   | 64,016,578          | 66,072,909          | 68,527,991   | 71,013,610   |
| Delinquent Tax Collections             | 97,277       | 95,207              | 131,771             | 161,046      | 98,134       |
| Total Tax Collections                  | \$61,062,537 | <u>\$64,111,785</u> | <u>\$66,204,680</u> | \$68,689,037 | \$71,111,744 |
| % of Current Levy Collected            | 99.82%       | 99.74%              | 99.72%              | 99.77%       | 99.76%       |
| % of Total Tax Collections             | 99.96%       | 99.74%              | 99.72%              | 99.77%       | 99.76%       |

<sup>\*</sup> Source CAFR Report of the Property Tax Collector for the years ended June 30, 2010, 2011, 2012, 2013 and 2014.

#### **Estimated Uncollectible Taxes**

Governments are not always able to collect all of the money that is due them. Each year, a percentage of property owners are unable to pay property taxes.

A determination is made on historical data and economic forecasts, as to the amount of the net tax levy expected to be uncollectible. Therefore, the levy must be adjusted to allow for Estimated Uncollectible Taxes. In consideration of trend information and current economic data, Estimated Uncollectible Taxes are budgeted at \$605,565. The table below provides a five year prior history of Estimated Uncollectible Taxes including the Town's Elderly Tax Relief Program, which is designed to provide additional tax relief for homeowners that qualify for the State program.

#### **Estimated Uncollectible Taxes**

| CLASSIFICATION           | 2011/2012 | 2012/2013        | 2013/2014        | 2014/2015        | 2015/2016        |
|--------------------------|-----------|------------------|------------------|------------------|------------------|
| Est. Uncollectible Taxes | \$560,565 | \$560,565        | \$530,565        | \$480,565        | \$475,565        |
| Transfers to Suspense    | 35,000    | 35,000           | 35,000           | 35,000           | 35,000           |
| Tax Relief               | 70,000    | 70,000           | 70,000           | 70,000           | 95,000           |
| TOTAL                    | \$665,565 | <u>\$665,565</u> | <u>\$635,565</u> | <u>\$585,565</u> | <u>\$605,565</u> |

#### **ASSESSMENTS**

Sewer Assessments are collected from properties benefiting from Town sewer improvements. Residential zoned properties are assessed at unit rates based on the existing zone designation of the assessed lot frontage. Non-residential properties are assessed based upon lot frontage plus a charge per square foot of building area. Revenue from this source is also used to pay a portion of sewer related debt service. Due to the retirement of sewer related debt, no revenue was budgeted in fiscal years 2014/2015 or 2015/2016 for this purpose.

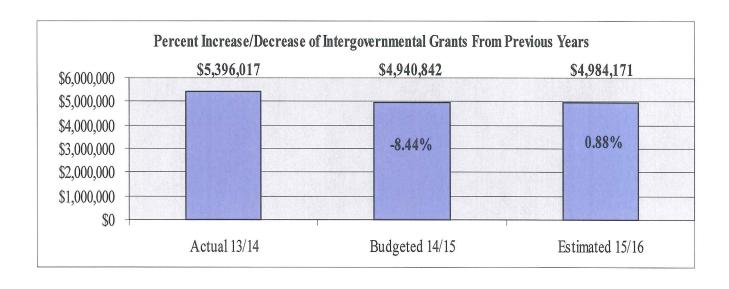
#### **REVENUES**

#### **INTERGOVERNMENTAL**

Local governments depend on state and federal aid to supplement their property tax and other revenue sources. To estimate grant allocations, the Town refers to the State of Connecticut Office of Policy and Management's Estimates of State Formula Aid to Municipalities, which is typically published in the fall. The budgeted grant amounts for fiscal year 2014/2015 reflects estimates provided by the State and the Board of Education. The estimated grant amounts for fiscal year 2015/2016 are based on current grant program appropriations, current information on file and information received from other boards and agencies.

Listed below are the State of Connecticut statutory formula grants and other grant programs estimated to be paid to Avon. Refer to B.19 for a State Grant Payment Schedule.

| INTERGOVERNMENTAL GRANTS                   | FUND<br># | ACTUAL<br>GRANT<br>AMOUNT<br>2013/2014 | BUDGETED<br>GRANT<br>AMOUNT<br>2014/2015 | ESTIMATED<br>GRANT<br>AMOUNT<br>2015/2016 |
|--------------------------------------------|-----------|----------------------------------------|------------------------------------------|-------------------------------------------|
| Equalized Cost Sharing                     | 01        | \$1,232,052                            | \$1,233,294                              | \$1,233,415                               |
| School Transportation                      | 01        | 18,261                                 | 19,684                                   | 18,256                                    |
| BOE Special Education Excess Cost          | 01        | 1,337,891                              | 1,054,197                                | 1,181,621                                 |
| BOE Open Choice Attendance                 | 01        | 599,846                                | 660,000                                  | 795,000                                   |
| Title II Part A Teachers                   | 13        | 22,681                                 | 36,289                                   | 33,466                                    |
| Adult Education Cooperative                | 13        | 2,033                                  | 1,987                                    | 1,987                                     |
| IDEA 611 Part B                            | 13        | 471,844                                | 523,000                                  | 523,000                                   |
| Title I Improving Basic Programs           | 13        | 196,213                                | 133,773                                  | 218,000                                   |
| Preschool-IDEA 619                         | 13        | 5,000                                  | 15,537                                   | 75,537                                    |
| Carl Perkins                               | 13        | 24,114                                 | 24,114                                   | 24,114                                    |
| SHEF Settlement                            | 13        | 191,325                                | 182,375                                  | 191,325                                   |
| BOE Education Program Grants               | 13        | 33,633                                 | 58,919                                   | 79,515                                    |
| Pequot Funds                               | 01        | 14,907                                 | 14,803                                   | 16,465                                    |
| Town Aid Road Fund                         | 08        | 310,739                                | 310,739                                  | 113,809                                   |
| Cafeteria-BOE                              | 14        | 125,512                                | 171,833                                  | 166,647                                   |
| Public Library                             | 01        | 1,220                                  | 1,250                                    | 0                                         |
| Property Tax Relief-Elderly                | 01        | 80,879                                 | 85,000                                   | 95,000                                    |
| Grants in Lieu of Taxes                    | 01        | 86,889                                 | 79,218                                   | 95,895                                    |
| Veteran Reimbursement                      | 01        | 4,583                                  | 5,250                                    | 4,750                                     |
| LOCIP Fund                                 | 11        | 109,484                                | 108,969                                  | 108,969                                   |
| Youth Services Grant                       | 01        | 20,172                                 | 0                                        | 0                                         |
| Emergency Management and Homeland Security | 01        | 9,072                                  | 0                                        | 0                                         |
| Judicial Branch 51-56                      | 01        | 1,669                                  | 0                                        | 0                                         |
| FEMA Grant for Charlotte                   | 01        | 95,408                                 | 0                                        | 0                                         |
| Miscellaneous State Grant Receipts         | 01        | 19,738                                 | 7,400                                    | 7,400                                     |
| Manufacturing Transition Grant             | 01        | 380,852                                | 0                                        | 0                                         |
| Grants for Municipal Projects              | 01        | 0                                      | 213,211                                  | 0                                         |
| Total Intergovernmental:                   |           | \$5,396,017                            | \$4,940,842                              | \$4,984,171                               |



### **Underlying Assumptions**

Avon's reliance on state aid is minimal, although in the past, the Town had been receiving a moderate amount of state school construction aid. State reimbursements for bonded school building construction projects approved prior to July 1, 1996 are received in installments over the life of the outstanding school bonds and have decreased as prior debt issuances are paid off. The final payment under this program occurred in fiscal year 2012/2013. For school building construction projects approved after July 1, 1996, the State reimburses the Town for eligible costs on a percentage and progress payment basis as construction proceeds. The Intergovernmental Revenue category reflects a net increase of \$43,329 or 0.88%, as compared to the fiscal year 2014/2015 budget. The difference is primarily due to the Board of Education grant activity for Special Education Excess Cost (increase of \$127,424) and BOE Open Choice Attendance (increase of \$135,000), coupled with a significant decrease (-\$196,930) in Town Aid Road Fund and (-\$213,211) Grants for Municipal Projects. The Board of Education is also recommending increases to PreSchool-IDEA and Title 1 grants (+\$144,227).

### **Significant Trends**

As the governor focused on re-election to a second term, there was no mention of how the executive office will determine where the spending cuts may be to cover the current budget deficit. Deep cuts to State spending not mandated by contracts, such as municipal grants, social services and higher education are rarely proposed by legislators. The political leaders are "keeping their cards close to their chest" as to their plans for funding the current budget and next two fiscal years. In the absence of any estimates for the State's fiscal year 2015/2016 budget, the new (effective 2014/2015) grant, Grants for Municipal Projects for the construction and maintenance of public highways, is not included for fiscal year 2015/2016. Some modifications have been made to individual State Grant Payments, such as Grants in-lieu of Taxes (+\$16,677), Pilot: Colleges & Hospitals (\$0) and Property Tax Relief for the Elderly (+\$10,000) based upon past practice and current activity.

#### REVENUE CLASSIFICATION: LICENSES, FEES AND PERMITS

Local indicators, such as new construction, are an important factor that relates directly to the budgeted estimated revenues for building permits fees and recording and conveyance fees (primarily property transfer documents).

## **Underlying Assumptions**

Avon is experiencing moderate growth in new housing as it matures, while continuing to upgrade and expand Town provided amenities, including high quality educational, recreational, and cultural facilities, to accommodate both families with children who seek access to Avon's educational system and to provide amenities to older active adults while maintaining comparatively low tax rates. Building permits issued in fiscal year 2013/2014 indicate a total value in the amount of \$42,734,952.

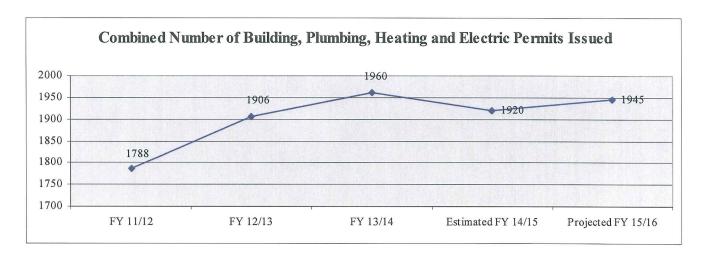
## **Significant Trends**

Licenses, Fees and Permits revenue for most of the Town funds are anticipated to remain at the current level, with a few exceptions. Building, Structure & Equipment fees, which are based on estimates from the Building Department, will remain level at \$475,000 from the fiscal year 2014/2015. Commercial permit activity has been steady. In fiscal year 2013/2014, several major projects were completed and Certificates of Occupancy issued. Among those were the New England Pasta Co. and StonePost Bakery, Advance Auto Parts, Benistar, located at 10 Tower Lane, CREC Magnet School for the Arts, located at 59 Waterville Road, and Sweet Frog Yogurt Shop and Moe's Southwest Grill, both located at the Shops at Dale Road.

### CLASSIFICATION: LICENSES, FEES AND PERMITS, continued

Permit revenue activity has exceeded the 2013/2014 budget projections by 20%, and projected for 2014/2015, to surpass by 10%. Recording and Conveyance budgeted revenues for fiscal year 2015/2016 also remain level funded to fiscal year 2014/2015, at \$500,000.

Conservation and development fees, sale of maps, copies, and various license fees budgeted in this category reflect no increases from fiscal year 2014/2015 levels. Sewer permit and inspection fee activity remains level at \$6,000, based upon the active sewer projects underway. This is the tenth year for the LoCAP Recording fee, per PA 05-228, which is budgeted in the amount of \$5,000. The Town Clerk retains \$3 from the \$30 new recording fee. A fairly new revenue in this category (fiscal year 2014/2015) is the MERS Land Recording Fee, which reflects a minor decrease from \$4,500 to \$3,600 based upon fiscal year activity reported to date from the Town Clerk. MERS is Mortgage Electronics Recording Service, a company that produces almost all mortgage documents. When MERS documents are filed, they are charged a higher filing fee, generating additional revenue to the Town. Actual, budgeted, and current estimated information for these estimated revenue sources can be located on B.12.



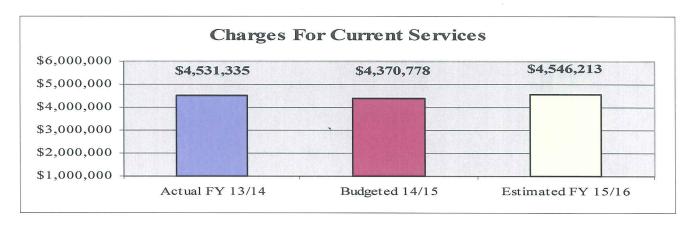
#### REVENUE CLASSIFICATION: CHARGES FOR CURRENT SERVICES

This revenue source represents Charges for Current Services of Town and Board of Education sponsored programs such as those provided by the Recreation and Parks Department, the Public Works Landfill, Sewers, Police Services (Private Duty), Education - Cafeteria Sales, Pay to Participate, and Tuition. This category reflects an increase of \$175,434 or 4.02%. This is driven by a total increase of \$302,306 Sewer Use and Connection charges, which are based upon active sewer projects' projected completion dates. The Board of Education activity in Cafeteria Sales (decrease of \$173,079) and Board of Education Cafeteria Rent Receipts (decrease of \$30,000) also account for some of the decrease. There are also minimal reductions in anticipated landfill fees.

## **Underlying Assumptions**

Each year, individual components of this Revenue source are examined by the respective departments to ensure that the user fees cover the cost of services, where appropriate. Sewer Use, Sewer Connection charges, Landfill fees, and Recreation fees are reviewed and adjusted when necessary, based on analysis that supports the Town's commitment to set fees at the level to supplement the costs of providing the service.

## CLASSIFICATION: CHARGES FOR CURRENT SERVICES, continued



### **Significant Trends**

A review of prior year's actual collections indicates that this revenue category is relatively stable year to year. Only mitigating circumstances, fee increases, or one-time revenues significantly alter trend information. A perfect example is in Sewer Connection charges, with 2013/2014 actual revenues collected of \$240,450 for one-time connections of apartment buildings on Avonwood Road. Police Services revenues for private duty is in its sixth year as a Special Revenue Fund and is budgeted with an increase of 7,474. An in-depth review of Sewer revenues and related expenditure appropriations can be found on page B. 8, Sewer Fund.

The Board of Education board members adopted their budget on December 16, 2014 and all funds are included. The fiscal year 2015/2016 budget is the fourth year that includes revenues that in prior years have been reported differently.

A complete listing of all Charges for Services revenue estimates may be found on page B.13 and commentary on individual Special Revenue Funds begins on page B.8.

#### REVENUE CLASSIFICATION: OTHER LOCAL REVENUES

A large component in this class is Investment Interest. Interest income on investments is a Town revenue source based on the investments of temporarily idle cash in U.S. Government obligations, overnight repurchase agreements, and a private municipal investment pool adhering to legal restrictions for the investment of municipal funds.

## **Underlying Assumptions**

This revenue source is influenced by the volatility of prevailing market investment rates and the availability of un-invested cash. With historically low interest rates, the Federal Reserve must tackle how and when to raise the interest rates. With high unemployment, slow economic growth, and political upheaval, economists feel that it will be some time before they raise short-term interest rates, which are now near zero. Janet Yellen, who served as Ben Bernanke's vice-chair, is the new Fed chair. Some of the Fed voices seeking an earlier rate bump will be retiring this spring. There is talk (January 2015) that the Federal Reserve will push the federal funds rate to .75% by the end of 2015. This will give Chair Yellen and others who are more worried about unemployment, additional leeway to hold off rate hikes until they feel more secure. Although target unemployment and inflation numbers are not falling within the expected upper and lower parameters, economic commentaries have been stating mid-2015 is the best bet for the first Federal Reserve hike since 2006.

#### CLASSIFICATION: OTHER LOCAL REVENUES, continued

The Town is budgeting \$479,163 in Total Other Local Revenues, which reflects a decrease of \$19,500 or -3.91% from fiscal year 2014/2015. This budget category increase reflects the second year for funding a School Resource Officer (\$76,000), and level funding Rents & Reimbursements for a communications tower for mobile and radio communication. A main source of revenue in this category is investment interest, which is budgeted for \$90,000, level funding from fiscal year 2014/2015.

As stated, the following interrelated factors drive the main source of revenue:

- current interest rates and expected future interest rates
- local, regional and national current economy and future anticipated economy
- cash inventory (result of cash inflows from bonds issued in connection with a capital project and cash out flows for the related capital project disbursements)

Interest income levels are based on expected trend information. Comparative totals for interest income are located on page B.15.

## **Significant Trends**

This is the seventh year for Interlocal Program Funding, which had, in prior years, included revenues from Canton for Assessing and Animal Control services provided by Avon. For fiscal year 2015/2016, it reflects a decrease of \$22,820 due to the discontinued arrangement of the Animal Control services. This is the tenth year that revenue is budgeted for Rents and Reimbursements-Sprint Tower and it is based upon the current approximate amount received of \$1,900/month for rent and \$2,400/month revenue sharing. Also, Forest, Park, & Open Space Management Fund Use of Unassigned Fund Balance of \$10,000 is budgeted for fiscal year 2015/2016, as no revenues will be generated from a timber sale. In fiscal years 2009/2010 through 2013/2014, the timber sale was deferred, due to low market value of timber, so the revenue source for those fiscal years was from Unassigned Fund Balance. \$820,000 is budgeted in the Sewer Fund Use of Unassigned Fund Balance to fund capital projects for lateral extension program (\$500,000), Farmington interceptor (\$220,000) and sewer capacity infiltration and inflow rehabilitation (\$100,000).

### OTHER FINANCING SOURCES

Due to favorable tax collections, intergovernmental revenues and charges for services in fiscal year 2013/2014, various assignments in the General Fund were increased. Fund Balance Assigned to Capital Reserve in the General Fund in the amount of \$27,000 is budgeted to partially fund the proposed 2015/2016 Capital Budget. Once a major capital project is determined financially closed, it is common practice to budget for and transfer all remaining construction/renovation appropriation balances from the respective capital project funds to the general fund. There are no budgeted Interfund Transfers in this revenue classification in fiscal year 2015/2016.

#### ADDITIONAL REVENUE INFORMATION: SPECIAL REVENUE FUNDS

#### SEWER REVENUES

The Town of Avon does not operate or maintain a sewage treatment plant; all sewage flows to the Towns of Simsbury, Farmington or Canton sewage treatment plants. The Town of Avon contracts for this service with each town. Avon does, however, maintain the collection system and necessary pumping stations. Revenues and expenditures for these services are budgeted in a Special Revenue Fund type and can be found on pages N.5-N.6.

### ADDITIONAL REVENUE INFORMATION: SPECIAL REVENUE FUNDS, continued

## **Sewer Fund** (Fund 05, page N. 5 - N. 6)

This fund accounts for the collection of all sewer use charges used to partially defray the operating expenditures related to sewer use. The fees collected to service the system have, historically, covered approximately 75%-90% of the cost. The remaining 10%-25%, has in the past, been financed by a General Fund operating transfer. Sewer Fund revenues are estimated to be \$2,782,071, which represents an increase of \$858,339 from the previous budget. A major component of the increase in budgeted revenues is for funding sewer projects in the Capital Improvement Program and is projected to be funded from Use of Unassigned Fund Balance for fiscal year 2015/2016. \$820,000 is budgeted in Sewer Fund Use of Unassigned Fund Balance.

Sewer Connection Charges are used to defray, in part, debt service and capital expenditures of the sewer system. Actual collections were \$240,450 for fiscal year 2013/2014, due primarily to the connections at Avonwood Road, \$655,699 for fiscal year 2012/2013, \$83,524 for fiscal year 2011/2012, \$235,000 for fiscal year 2010/2011, and \$89,658 for fiscal year 2009/2010. Sewer Operating and Maintenance Fund revenues and Sewer Connection charges are budgeted at \$325/year as approved by the Town's Water Pollution Control Authority.

#### MISCELLANEOUS SPECIAL REVENUES

## Forest, Park, & Open Space Management Fund (Fund 04, page N. 4)

To provide a dedicated source of revenue from, and improvements and maintenance to, Town-owned or own-managed forests, parks, and open space areas. Revenues and expenditures are budgeted at \$10,000. Revenues in fiscal year 2015/2016 are anticipated from use of Unassigned Fund Balance as a timber sale is not anticipated.

## Police Special Services Fund (Fund 07, page N. 8)

This fund was created in fiscal year 2007/2008, but did not come into existence as a Special Revenue Fund until fiscal year 2009/2010. Prior to fiscal year 2009/2010, it was budgeted and reported in General Fund Public Safety. The purpose is the same, to provide police services on a reimbursement basis. This fund is budgeted at \$17,474, an increase of \$7,474 or 74.74%.

## Town Aid Road Fund (Fund 08, page N. 9)

This is a fund used to account for improvements to Town roads funded by State Grant Funds. This amount of \$113,809 is based on preliminary information until the State releases budget information. The proposed funding level represents a decrease of (\$196,930) or -63.37% from fiscal year 2014/2015 revenues.

# Recreation Activities, Facility Maintenance Fund, & Senior Citizen Recreation Fund (Fund 09, page N.10, N.11, & N.12)

There are three (3) programs within this fund, Recreational Activities, Facility Maintenance, and Senior Citizen Recreation Fund, and they will remain a self-funding, user fee based fund. Based on past financial reporting, and estimates provided by the Recreation Director, for fiscal year 2015/2016, the reimbursable fee portion of this fund is budgeted at \$271,138, which is an increase of \$15,968, or 6.26%, Senior Recreation Activities is budgeted level at \$10,640, and the Maintenance Fee is budgeted at \$58,615, an increase of \$715, or 1.23% from the current year's budget. This budget includes charges for use of the Senior Center/community room, supervisory fees, and registrant fees for sport organizations. The total budgeted amount is \$340,393, an increase of \$16,683 or 5.15%.

### MISCELLANEOUS SPECIAL REVENUES, continued

## Local Capital Improvement Program Fund (Fund 11, page N.13)

This is a state provided revenue source to account for funding pursuant to Public Act 87-584 to reimburse municipalities for funds spent on infrastructure projects. This fund is budgeted at \$108,969, level with the current fiscal year's budgeted state grant level of funding.

## State and Federal Education Grants (Fund 13, page N.16)

This fund's purpose is to account for State and Federal education prepayment grants. The Board of Education budget for this fund is in the amount of \$1,146,944, a \$170,950 increase, or up 17.52% from fiscal year 2014/2015. Although precise funding levels are provided by the State and Federal government after the budget process is completed, the Board of Education will provide updates to the detailed list of projected grant revenues for fiscal year 2015/2016, shown on page N.17.

## Cafeteria Fund (Fund 14, page N.18)

This fund is set up to separately account for the operations of school cafeterias. The Town's participation in the State-administered Federal Grant supported Child Nutrition Program is reported in this fund. The Board of Education budget for this fund was submitted on December 16, 2014 in the amount of \$1,119,209, a decrease of (\$178,265) or -13.74% from fiscal year 2014/2015, with the majority of the decrease in charges for services, Cafeteria Sales.

## Use of School Facilities Fund (Fund 15, page N.19)

This fund is used to offset expenditures incurred for maintenance, personnel and utilities when school facilities are open for use by outside organizations. The Board of Education budget for this fund was adopted on December 16, 2014 in the amount of \$56,500, an increase of \$2,500, or 4.63% from the fiscal year 2014/2015 budget.

#### **USE OF FUND BALANCE: General Fund**

## **Unassigned Fund Balance**

| Fiscal<br>Year | General Fund<br>Exp. & Transfers<br>Out -GAAP- | General Fund<br>Rev. &<br>Transfers In | F<br>Subse | nated<br>or<br>equent<br>Budget | Unassigned<br>Fund<br>Balance | Percent<br>Unassigned<br>to Exp. | Percent<br>Unassigned to<br>Rev. |
|----------------|------------------------------------------------|----------------------------------------|------------|---------------------------------|-------------------------------|----------------------------------|----------------------------------|
| 2014           | \$83,115,813                                   | \$84,911,456                           | \$         | 0                               | \$8,687,086                   | 10.45%*                          | 10.23%*                          |
| 2013           | \$79,166,111                                   | \$80,754,044                           | \$         | 0                               | \$8,035,653                   | 10.15%                           | 9.95%                            |
| 2012           | \$78,487,526                                   | \$79,601,512                           | \$         | 0                               | \$6,610,507                   | 8.42%                            | 8.30%                            |
| 2011           | \$71,369,758                                   | \$73,134,382                           | \$         | 0                               | \$6,084,975                   | 8.53%                            | 8.32%                            |
| 2010           | \$66,567,784                                   | \$68,802,285                           | \$         | 0                               | \$4,652,097                   | 6.99%                            | 6.76%                            |

<sup>\*</sup> The amount recognized in the General Fund intergovernmental revenues and education expenditures for contributions made by the State on behalf of the Town's teachers to the Connecticut State Teachers' Retirement System was \$6,441,319. Because they are included in our reported expenditures and revenues, it affects percent unassigned to expenditures and revenues. Without the State on-behalf payment included, respective percentages would be 11.33% and 11.07%.

## USE OF FUND BALANCE: General Fund, continued

The Unassigned Balance of the General Fund represents net liquid assets available for appropriation. In laymen's terms, Unassigned Fund Balance represents available surplus cash (see Glossary Page 8 for more information on the Town of Avon's Fund Balance Policies). Under past practice, fund balances were either classified as reserved or unreserved. Under recently implemented GASB Statement no. 54, a hierarchy of fund balance classifications was established based primarily on the extent to which governments were bound by constraints placed on resources. For the General Fund, amounts not classified as nonspendable, restricted, committed or assigned are classified as unassigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance.

In fiscal year 2004/2005, the Board of Finance used \$500,000 from General Fund Unassigned Fund Balance to help offset the effects of revaluation. This also occurred in fiscal year 1998/1999 and fiscal year 1999/2000, for the 1999 revaluation. No use of General Fund Unassigned Fund Balance was budgeted for fiscal year 2008/2009. For fiscal year 2009/2010, the Board of Finance made a decision to use \$148,076 from General Fund Unassigned Fund Balance to mitigate the tax impact of revaluation and for fiscal year 2010/2011, \$100,000 was budgeted to offset the tax impact partially due to the decline in non-property tax revenues. In addition to General Fund Unassigned Fund Balance, sufficient reserves remain within the Special Revenue funds for emergency purposes. For fiscal years 2011/2012, 2012/2013, 2013/2014, no use of fund balance is budgeted. For fiscal year 2014/2015, which is a revaluation fiscal year, no use of fund balance is budgeted.

For fiscal year 2015/2016, no use of fund balance is budgeted. Rating agencies look favorably upon preserving the year-end performance level close to or exceeding ten percent (10%) of the following year's budgeted expenditures as a positive indicator of the Town's ability to respond to unforeseen emergencies. The Town has acted to establish a policy regarding Fund Balance. On December 6, 2001, the Town Council adopted the following policy: "That the Town of Avon establishes, as a goal, a 10% unreserved undesignated general fund balance." It is also recommended to maintain this policy in future budgets.

#### **DEBT SERVICE FUND**

Total Debt Service for fiscal year 2015/2016 is \$3,550,940, but reduced to \$3,300,940, by applying \$250,000 of BAN/Bond premium and shifting the \$250,000 capacity to fund CIP pay-as-you-go. For the fiscal years 2013/2014, 2014/2015 and 2015/2016, Debt Service was budgeted in, and paid from, the General Fund, as the Sewer Fund debt was retired in fiscal year 2012/2013. Financial data and narrative can be found starting on page M. 1.

#### REVENUE DETAIL: ALL FUNDS AND SOURCES

The revenue assumptions underlying the amount estimated in the budget for fiscal year 2015/2016 are based on prior years' actual data, current observed and actual data, local regional economic statistical data and financial trend information. A comparative detailed listing of all Town revenue sources by fund type and revenue classification (source) can be found on the following pages (B.12-B.18).

# TOWN OF AVON COMBINED REVENUE DETAIL ALL FUNDS

| REVENUE CLASSIFICATION                                                        | FUND*      | 2013/14<br>ACTUAL        | 2014/15<br>BUDGETED   | 2014/15<br>ESTIMATED  | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16<br>RECOMMENDED<br>TOWN<br>COUNCIL | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16<br>PERCENT<br>INCREASE/<br>-DECREASE |
|-------------------------------------------------------------------------------|------------|--------------------------|-----------------------|-----------------------|-----------------------------------------|-------------------------------------------|--------------------|----------------------------------------------|----------------------------------------------|
| Trues and Assessments                                                         |            |                          |                       |                       |                                         |                                           |                    |                                              |                                              |
| Taxes and Assessments: Gross Levy                                             | GF         | \$70,874,101             | \$72,473,161          | \$72,473,161          | \$74,274,802                            | \$74,271,866                              |                    | \$1,798,705                                  | 2.48%                                        |
| 43114 Uncollectible: Current Levy                                             | GF         | \$635,565                | \$585,565             | \$585,565             | \$605,565                               | \$605,565                                 |                    | \$20,000                                     | 3.42%                                        |
| 43110 Net Levy                                                                | GF         | \$70,238,536             | \$71,887,596          | \$71,887,596          | \$73,669,237                            | \$73,666,301                              |                    | \$1,778,705                                  | 2.47%                                        |
| 43111 Suppl. Real Estate                                                      | GF         | \$113,478                | \$85,525              | \$85,525              | \$85,525                                | \$85,525                                  |                    | \$0                                          | 0.00%                                        |
| 43112 Suppl. Motor Vehicle                                                    | GF         | \$678,273                | \$383,834             | \$383,834             | \$383,834                               | \$383,834                                 |                    | \$0                                          | 0.00%                                        |
| 43113 Prior Levíes                                                            | GF         | \$85,514                 | \$130,000             | \$130,000             | \$130,000                               | \$130,000                                 |                    | \$0                                          | 0.00%                                        |
| 43190 Interest and Penalties                                                  | GF         | \$156,858                | \$100,000             | \$100,000             | \$100,000                               | \$100,000                                 |                    | \$0                                          | 0.00%                                        |
| 43352 Telephone Gross Receipts                                                | GF         | \$55,800                 | \$60,000              | \$60,000              | \$60,000                                | \$60,000                                  |                    | \$0                                          | 0.00%                                        |
| 43441 Sewer Assessments - Fund #5                                             | SRF        | \$52,065                 | \$75,000              | \$75,000              | \$60,665                                | \$60,665                                  |                    | (\$14,335)                                   | -19.11%                                      |
| 43476 Lakeview Water Ext. Assessments<br>43480 Water Main Interest            | GF<br>GF   | \$627<br>\$515           | \$0<br>\$0            | \$0<br>\$0            | \$0<br>\$0                              | \$0<br>\$0                                |                    | \$0<br>\$0                                   | 0.00%                                        |
| Total Taxes and Assessments:                                                  | or .       | \$71,381,666             | \$72,721,955          | \$72,721,955          | \$74,489,261                            | \$74,486,325                              |                    | \$1,764,370                                  | 0.00%<br>2.43%                               |
| a vent t axes and a socialities.                                              | •          | \$71,501,000             | <b>412,721,733</b>    | <b>472,721,</b> 555   | ψ71,103, <u>2</u> 01                    | \$74,400,525                              |                    | \$1,704,570                                  | 2.4376                                       |
| Licenses, Fees and Permits:                                                   |            |                          |                       |                       |                                         |                                           |                    |                                              |                                              |
| 43212 Police Protection                                                       | GF         | \$9,660                  | \$9,000               | \$9,000               | \$9,000                                 | \$9,000                                   |                    | \$0                                          | 0.00%                                        |
| 43221 Building, Struct. and Equip.                                            | GF         | \$692,770                | \$475,000             | \$475,000             | \$475,000                               | \$475,000                                 |                    | \$0                                          | 0.00%                                        |
| 43222 Hunting and Fishing                                                     | GF         | \$65                     | \$125                 | \$125                 | \$125                                   | \$125                                     |                    | \$0                                          | 0.00%                                        |
| 43223 Animal Licenses                                                         | GF         | \$12,467                 | \$1,900               | \$1,900               | \$1,900                                 | \$1,900                                   |                    | \$0                                          | 0.00%                                        |
| 43224 Street and Curb                                                         | GF         | \$3,300                  | \$2,500               | \$2,500               | \$2,500                                 | \$2,500                                   |                    | \$0                                          | 0.00%                                        |
| 43411 Recording and Conveyance                                                | GF         | \$562,638                | \$500,000             | \$500,000             | \$500,000                               | \$500,000                                 |                    | \$0                                          | 0.00%                                        |
| 43412 Conservation and Development                                            | GF         | \$17,739                 | \$25,000              | \$25,000              | \$25,000                                | \$25,000                                  |                    | \$0                                          | 0.00%                                        |
| 43413 Sale:Maps/Publications/Copies<br>43414 LoCAP Recording Fee              | GF<br>GF   | \$24,378<br>\$7,953      | \$25,700<br>\$5,000   | \$25,700<br>\$5,000   | \$25,700                                | \$25,700<br>\$5,000                       |                    | \$0<br>\$0                                   | 0.00%                                        |
| 43414 LOCAP Recording Fee<br>43415 MERS Land Recording Fee                    | GF         | \$3,580                  | \$4,500               | \$3,000<br>\$4,500    | \$5,000<br>\$3,600                      | \$3,600                                   |                    | (\$900)                                      | 0.00%<br>-20.00%                             |
| 43444 Sewer Permits & Inspection Fees - Fund #5                               | SRF        | \$11,670                 | \$6,000               | \$6,000               | \$6,000                                 | \$6,000                                   |                    | (\$ <del>9</del> 00)<br>\$0                  | 0.00%                                        |
| Total Licenses, Fees and Permits:                                             | , .        | \$1,346,220              | \$1,054,725           | \$1,054,725           | \$1,053,825                             | \$1,053,825                               |                    | (\$900)                                      | -0.09%                                       |
|                                                                               | •          |                          |                       |                       |                                         |                                           |                    |                                              |                                              |
| Intergovernmental:                                                            |            |                          |                       |                       |                                         |                                           |                    |                                              |                                              |
| State Grants-In-Aid:                                                          |            |                          |                       |                       |                                         |                                           |                    |                                              |                                              |
| 43341 Equalized Cost Sharing                                                  | GF         | \$1,232,052              | \$1,233,294           | \$1,233,294           | \$1,233,415                             | \$1,233,415                               |                    | \$121                                        | 0.01%                                        |
| 43342 School Transportation                                                   | GF         | \$18,261                 | \$19,684              | \$19,684              | \$18,256                                | \$18,256                                  |                    | (\$1,428)                                    | -7.25%                                       |
| 43343 BOE Special Education Excess Cost                                       | GF<br>GF   | \$1,337,891<br>\$599,846 | \$1,054,197           | \$1,054,197           | \$1,181,621                             | \$1,181,621                               |                    | \$127,424                                    | 12.09%                                       |
| 43343 BOE Open Choice Attendance<br>43343 Title II Part A Teachers - Fund #13 | SRF        | \$22,681                 | \$660,000<br>\$36,289 | \$660,000<br>\$36,289 | \$795,000<br>\$33,466                   | \$795,000<br>\$33,466                     |                    | \$135,000<br>(\$2,823)                       | 20.45%<br>-7.78%                             |
| 43343 Adult Education Cooperative - Fund #13                                  | SRF        | \$2,033                  | \$1,987               | \$1,987               | \$1,987                                 | \$1,987                                   |                    | \$0                                          | 0.00%                                        |
| 43343 IDEA 611 Part B - Fund #13                                              | SRF        | \$471,844                | \$523,000             | \$523,000             | \$523,000                               | \$523,000                                 |                    | \$0                                          | 0.00%                                        |
| 43343 Immigrant Grant - Fund #13                                              | SRF        | \$21,515                 | \$0                   | \$0                   | \$21,515                                | \$21,515                                  |                    | \$21,515                                     | 100.00%                                      |
| 43343 Title I Improving Basic Programs - Fund #13                             | SRF        | \$196,213                | \$133,773             | \$133,773             | \$218,000                               | \$218,000                                 |                    | \$84,227                                     | 62.96%                                       |
| 43343 PreSchool-IDEA 619 - Fund#13                                            | SRF        | \$5,000                  | \$15,537              | \$15,537              | \$75,537                                | \$75,537                                  |                    | \$60,000                                     | 386.17%                                      |
| 43343 Carl Perkins - Fund#13                                                  | SRF        | \$24,114                 | \$24,114              | \$24,114              | \$24,114                                | \$24,114                                  |                    | \$0                                          | 0.00%                                        |
| 43343 SHEF Settlement - Fund#13                                               | SRF        | \$191,325                | \$182,375             | \$182,375             | \$191,325                               | \$191,325                                 |                    | \$8,950                                      | 4.91%                                        |
| 43343 Avon Education Foundation-Fund #13                                      | SRF        | \$108                    | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43343 BOE Education Program Grants- Fund#13 various                           | SRF        | \$12,118                 | \$58,919              | \$58,919              | \$58,000                                | \$58,000                                  |                    | (\$919)                                      | -1.56%                                       |
| 43338 Grants for Municipal Projects                                           | GF         | \$0                      | \$213,211             | \$213,211             | \$0                                     | \$0                                       |                    | (\$213,211)                                  | -100.00%                                     |
| 43349 Pequot Funds                                                            | GF         | \$14,907                 | \$14,803              | \$14,803              | \$16,465                                | \$16,465                                  |                    | \$1,662                                      | 11.23%                                       |
| 43353 Town Aid Road Fund-Fund #8<br>43356 Cafeteria-BOE-Fund #14              | SRF<br>SRF | \$310,739                | \$310,739             | \$310,739             | \$113,809                               | \$113,809                                 |                    | (\$196,930)                                  | -63.37%                                      |
| 43358 Cateleria-BOE-rund #14<br>43358 Public Library                          | GF         | \$125,512<br>\$1,220     | \$171,833<br>\$1,250  | \$171,833<br>\$1,250  | \$166,647<br>\$0                        | \$166,647<br>\$0                          |                    | (\$5,186)<br>(\$1,250)                       | -3.02%                                       |
| 43359 Property Tax Relief-Elderly                                             | GF         | \$80,879                 | \$85,000              | \$85,000              | \$95,000                                | \$95,000                                  |                    | (\$1,250)<br>\$10,000                        | -100.00%<br>11.76%                           |
| 43361 Grants in Lieu of Taxes                                                 | GF         | \$86,889                 | \$79,218              | \$79,218              | \$95,895                                | \$95,895                                  |                    | \$16,677                                     | 21.05%                                       |
| 43362 Veteran Reimbursement                                                   | GF         | \$4,583                  | \$5,250               | \$5,250               | \$4,750                                 | \$4,750                                   |                    | (\$500)                                      | -9.52%                                       |
| 43365 LOCIP Fund - Fund #11                                                   | SRF        | \$109,484                | \$108,969             | \$108,969             | \$108,969                               | \$108,969                                 |                    | \$0                                          | 0.00%                                        |
| 43383 Youth Services Grant                                                    | GF         | \$20,172                 | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43385 Emergency Management and Homeland Security                              | GF         | \$9,072                  | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43386 Judicial Brnch 51-56                                                    | GF         | \$1,669                  | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43393 Manufacturing Transition Grant                                          | GF         | \$380,852                | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43398 Fema Grant for Charlotte                                                | GF         | \$95,408                 | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43410 Miscellaneous State Grant Receipts                                      | GF         | \$19,738                 | \$7,400               | \$7,400               | \$7,400                                 | \$7,400                                   |                    | \$0                                          | 0.00%                                        |
| Total Intergovernmental:                                                      |            | \$5,396,125              | \$4,940,842           | \$4,940,842           | \$4,984,171                             | \$4,984,171                               |                    | \$43,329                                     | 0.88%                                        |

<sup>\*</sup> FUND NAMES: GF=general fund, SRF=special revenue fund, CIP=flows through capital projects funds (02,03)

(Continued on next page)

# TOWN OF AVON COMBINED REVENUE DETAIL ALL FUNDS

| REVENUE CLASSIFICATION                              | FUND* | 2013/14<br>ACTUAL     | 2014/15<br>BUDGETED   | 2014/15<br>ESTIMATED  | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16<br>RECOMMENDED<br>TOWN<br>COUNCIL | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16 PERCENT INCREASE/ -DECREASE |
|-----------------------------------------------------|-------|-----------------------|-----------------------|-----------------------|-----------------------------------------|-------------------------------------------|--------------------|----------------------------------------------|-------------------------------------|
| Charges for Current Services:                       |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| Public Safety:                                      |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| 43421 Police Services - Fund #7                     | SRF   | \$113,979             | \$10,000              | \$10,000              | \$17,175                                | \$17,474                                  |                    | \$7,474                                      | 74.74%                              |
| 43422 Accident Reports-Photos                       | GF    | \$901                 | \$1,300               | \$1,300               | \$930                                   | \$930                                     |                    | (\$370)                                      | -28.46%                             |
| 43423 Alarm System                                  | GF    | \$3,825               | \$1,500               | \$1,500               | \$0                                     | \$0                                       |                    | (\$1,500)                                    | -100.00%                            |
| 43424 Animal Pound Fee                              | GF    | \$1,080               | \$2,000               | \$2,000               | \$1,080                                 | \$1,080                                   |                    | (\$920)                                      | -46.00%                             |
| 43432 Sale of Materials                             | GF    | \$479                 | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                               |
| Public Works:                                       |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| 43433 Landfill (Residential) Fees                   | GF    | \$138,019             | \$144,975             | \$144,975             | \$140,000                               | \$140,000                                 |                    | (\$4,975)                                    | -3.43%                              |
| 43435 Landfill - Bulky Waste/Other                  | GF    | \$24,852              | \$30,000              | \$30,000              | \$25,000                                | \$25,000                                  |                    | (\$5,000)                                    | -16.67%                             |
| 43442 Sewer Connection Charges - Fund #5            | SRF   | \$240,450             | \$62,500              | \$62,500              | \$100,000                               | \$100,000                                 |                    | \$37,500                                     | 60.00%                              |
| 43443 Sewer Use Charges - Fund #5                   | SRF   | \$1,638,451           | \$1,475,000           | \$1,475,000           | \$1,777,306                             | \$1,777,306                               |                    | \$302,306                                    | 20.50%                              |
| Health & Social Services:                           |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| 43451 Vital Statistics                              | GF    | \$23,063              | \$25,000              | \$25,000              | \$22,500                                | \$22,500                                  |                    | (\$2,500)                                    | -10.00%                             |
| Recreation & Parks:                                 |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| 43470 Organized Summer Programs                     | GF    | \$40,041              | \$34,000              | \$34,000              | \$43,000                                | \$43,000                                  |                    | \$9,000                                      | 26.47%                              |
| 43471 Swim Fees                                     | GF    | \$51,479              | \$62,000              | \$62,000              | \$60,000                                | \$60,000                                  |                    | (\$2,000)                                    | -3,23%                              |
| 43472 Fees: Non-reimbursable                        | GF    | \$4,413               | \$4,200               | \$4,200               | \$4,200                                 | \$4,200                                   |                    | \$0                                          | 0.00%                               |
| 43473 Fees: Reimbursable - Fund #9                  | SRF   | \$257,398             | \$255,170             | \$255,170             | \$271,138                               | \$271,138                                 |                    | \$15,968                                     | 6.26%                               |
| 43475 Maintenance Fees - Fund #9                    | SRF   | \$46,245              | \$57,900              | \$57,900              | \$58,615                                | \$58,615                                  |                    | \$715                                        | 1.23%                               |
| 43484 Senior Rec. Activities - Fund #9  Education:  | SRF   | \$13,613              | \$10,640              | \$10,640              | \$10,640                                | \$10,640                                  |                    | \$0                                          | 0,00%                               |
| 43481 BOE Cafeteria Sales - Fund #14                | SRF   | \$867,444             | \$1,125,641           | \$1,125,641           | \$952,562                               | \$952,562                                 |                    | (\$173,079)                                  | -15.38%                             |
| 43485 BOE Athletic Game Receipts/Pay to Play        | GF    | \$199,816             | \$205,995             | \$205,995             | \$199,816                               | \$199,816                                 |                    | (\$6,179)                                    | -3.00%                              |
| 43619 BOE Use of School Facilities - Fund #15       | SRF   | \$62,863              | \$54,000              | \$54,000              | \$56,500                                | \$56,500                                  |                    | \$2,500                                      | 4.63%                               |
| Fines & Forfeits:                                   |       |                       |                       |                       |                                         |                                           |                    | \$0                                          |                                     |
| 43501 Courts                                        | GF    | \$105                 | \$500                 | \$500                 | \$135                                   | \$135                                     |                    | (\$365)                                      | -73.00%                             |
| 43502 Library                                       | GF    | \$18,092              | \$20,000              | \$20,000              | \$16,000                                | \$16,000                                  |                    | (\$4,000)                                    | -20.00%                             |
| 43505 BOE Employee Bnft Contrb, Dent/Life           | GF    | \$122,960             | \$117,946             | \$117,946             | \$130,092                               | \$130,092                                 |                    | \$12,146                                     | 10.30%                              |
| 43506 BOE Miscellaneous Receipts                    | GF    | \$243                 | \$20,388              | \$20,388              | \$14,000                                | \$14,000                                  |                    | (\$6,388)                                    | -31.33%                             |
| 43507 BOE Tuition Receipts-Parent Paid(pre K Prog)  | GF    | \$24,620              | \$30,000              | \$30,000              | \$38,620                                | \$38,620                                  |                    | \$8,620                                      | 28.73%                              |
| 43509 BOE TEAM Program/Unified Program              | GF    | \$4,250               | \$6,250               | \$6,250               | \$4,250                                 | \$4,250                                   |                    | (\$2,000)                                    | -32,00%                             |
| 43510 BOE Cafeteria Rent Receipts                   | GF    | \$99,573              | \$99,573              | \$99,573              | \$69,573                                | \$69,573                                  |                    | (\$30,000)                                   | -30.13%                             |
| 43511 BOE AHS Parking Fees                          | GF    | \$35,250              | \$38,000              | \$38,000              | \$35,250                                | \$35,250                                  |                    | (\$2,750)                                    | -7.24%                              |
| 43513 BOE Special Education Tuition                 | GF _  | \$497,831             | \$476,300             | \$476,300             | \$497,831                               | \$497,831                                 |                    | \$21,531                                     | 4.52%                               |
| Total Charges for Current Services:                 | -     | \$4,531,335           | \$4,370,778           | \$4,370,778           | \$4,546,213                             | \$4,546,512                               |                    | \$175,734                                    | 4.02%                               |
| Other Local Revenue:                                |       |                       |                       |                       |                                         |                                           |                    |                                              |                                     |
| 43611 Investment Interest                           | GF    | \$46,905              | \$90,000              | \$90,000              | \$90,000                                | \$90,000                                  |                    | \$0                                          | 0.00%                               |
| 43612 Refunds & Reimbursements                      | GF    | \$101,640             | \$132,075             | \$132,075             | \$132,075                               | \$132,075                                 |                    | \$0                                          | 0.00%                               |
| 43615 Sewer Use - Interest & Liens - Fund #5        | SRF   | \$10,125              | \$15,000              | \$15,000              | \$18,000                                | \$18,000                                  |                    | \$3,000                                      | 20.00%                              |
| 43616 Sewer Assessments -Interest & Liens - Fund #5 | SRF   | \$9,268               | \$100                 | \$100                 | \$100                                   | \$100                                     |                    | \$0                                          | 0.00%                               |
| 43619 Rents & Reimbursements: Sprint Tower          | GF    | \$55,674              | \$52,000              | \$52,000              | \$52,000                                | \$52,000                                  |                    | \$0                                          | 0.00%                               |
| 43651 Donations & Grants, Private Source- Fund#9    | SRF   | \$1,959               | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                               |
| 43651 Donations & Grants, Private Source            | GF    | \$15,550              | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                               |
| 43657 Interlocal Program Funding                    | GF    | \$134,563             | \$78,300              | \$78,300              | \$55,480                                | \$55,480                                  |                    | (\$22,820)                                   | -29.14%                             |
| 43661 BOE Funding School Resource Officer           | GF    | \$0                   | \$76,000              | \$76,000              | \$76,000                                | \$76,000                                  |                    | \$0                                          | 0.00%                               |
| 43910 Salvage and Demolition Sales                  | GF    | \$15,857              | \$15,500              | \$15,500              | \$10,000                                | \$15,820                                  |                    | \$320                                        | 2.06%                               |
| 43911 Sale of Property                              | GF    | \$38,101              | \$25,000              | \$25,000              | \$25,000                                | \$25,000                                  |                    | \$0                                          | 0.00%                               |
| 43912 Miscellaneous  Total Other Local Revenue:     | GF .  | \$72,980<br>\$502,622 | \$14,688<br>\$498,663 | \$14,688<br>\$498,663 | \$14,688<br>\$473,343                   | \$14,688<br>\$479,163                     |                    | \$0<br>(\$19,500)                            | -3.91%                              |
| Other Financing Sources:                            | •     |                       |                       |                       | · · · · · · · · · · · · · · · · · · ·   |                                           |                    | V                                            |                                     |
| 43914 Use of Assigned Fund Bal. Cap. Res Fund #1    | GF    | \$0                   | \$0                   | \$0                   | \$662,384                               | \$27,000                                  |                    | \$27,000                                     | 100,00%                             |
| 43913 Use of Unassigned Fund Bal Fund #4            | SRF   | \$0                   | \$10,000              | \$10,000              | \$10,000                                | \$10,000                                  |                    | \$0                                          | 0.00%                               |
| 43913 Use of Unassigned Fund Bal Fund #5            | SRF   | \$0                   | \$290,132             | \$290,132             | \$820,000                               | \$820,000                                 |                    | \$529,868                                    | 182.63%                             |
| 43913 Use of Unassigned Fund Bal Fund #7            | SRF   | \$143,079             | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                               |
| 43913 Use of Unassigned Fund Bal Fund #15           | SRF   | \$50,948              | \$0                   | \$0                   | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                               |
| Total Other Financing Sources:                      |       | \$194,027             | \$300,132             | \$300,132             | \$1,492,384                             | \$857,000                                 |                    | \$556,868                                    | 185.54%                             |
| Total Revenues-All Funds                            |       | \$83,351,995          | \$83,887,095          | \$83,887,095          | \$87,039,197                            | \$86,406,996                              |                    | \$2,519,901                                  | 3.00%                               |

<sup>\*</sup> FUND NAMES: GF=general fund, SRF=special revenue fund, CIP=flows through capital projects funds (02,03)

# TOWN OF AVON GENERAL FUND REVENUE

|                | GENERAL FUND REVENUE CLASSIFICATION   | 2013/14<br>ACTUAL | 2014/15<br>BUDGETED | 2014/15<br>ESTIMATED | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16 RECOMMENDED TOWN COUNCIL        | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16<br>PERCENT<br>INCREASE/<br>-DECREASE |
|----------------|---------------------------------------|-------------------|---------------------|----------------------|-----------------------------------------|-----------------------------------------|--------------------|----------------------------------------------|----------------------------------------------|
|                | REVENUE CLASSIFICATION                | ACTUAL            | DODGETED            | ESTIMATED            | MANAGER                                 | COUNCIL                                 | ADOFTED            | (DECREASE)                                   | ~DECKEASE                                    |
|                | Taxes and Assessments:                |                   |                     |                      |                                         |                                         |                    |                                              |                                              |
|                | Gross Levy                            | \$70,874,101      | \$72,473,161        | \$72,473,161         | \$74,274,802                            | \$74,271,866                            |                    | \$1,798,705                                  | 2.48%                                        |
| 43114          | Uncollectible: Current Levy           | \$635,565         | \$585,565           | \$585,565            | \$605,565                               | \$605,565                               |                    | \$20,000                                     | 3.42%                                        |
|                | Net Levy                              | \$70,238,536      | \$71,887,596        | \$71,887,596         | \$73,669,237                            | \$73,666,301                            |                    | \$1,778,705                                  | 2.47%                                        |
| 43111          | Suppl. Real Estate                    | \$113,478         | \$85,525            | \$85,525             | \$85,525                                | \$85,525                                |                    | \$0                                          | 0.00%                                        |
| 43112          | Suppl. Motor Vehicle                  | \$678,273         | \$383,834           | \$383,834            | \$383,834                               | \$383,834                               |                    | \$0                                          | 0.00%                                        |
| 43113          | Prior Levies                          | \$85,514          | \$130,000           | \$130,000            | \$130,000                               | \$130,000                               |                    | \$0                                          | 0.00%                                        |
| 43190          | Interest and Penalties                | \$156,858         | \$100,000           | \$100,000            | \$100,000                               | \$100,000                               |                    | \$0                                          | 0.00%                                        |
| 43476          | Lakeview Water Ext. Assessments       | \$627             | \$0                 | \$0                  | \$0                                     | \$0                                     |                    | \$0                                          | 0.00%                                        |
| 43480          | Water Main Interest                   | \$515             | \$0                 | \$0                  | \$0                                     | \$0                                     |                    | \$0                                          | 0.00%                                        |
| 43352          | Telephone Gross Receipts              | \$55,800          | \$60,000            | \$60,000             | \$60,000                                | \$60,000                                |                    | \$0                                          | 0.00%                                        |
|                | Total Taxes and Assessments:          | \$71,329,601      | \$72,646,955        | \$72,646,955         | \$74,428,596                            | \$74,425,660                            |                    | \$1,778,705                                  | 2,45%                                        |
|                | •                                     |                   |                     |                      |                                         | , , , , , , , , , , , , , , , , , , , , |                    | , ,                                          |                                              |
|                | Licenses, Fees and Permits:           |                   |                     |                      |                                         |                                         |                    |                                              |                                              |
| 43212          | Police Protection                     | \$9,660           | \$9,000             | \$9,000              | \$9,000                                 | \$9,000                                 |                    | \$0                                          | 0.00%                                        |
| 43221          | Building, Struct. and Equip.          | \$692,770         | \$475,000           | \$475,000            | \$475,000                               | \$475,000                               |                    | \$0                                          | 0.00%                                        |
| 43222          | Hunting and Fishing                   | \$65              | \$125               | \$125                | \$125                                   | \$125                                   |                    | \$0                                          | 0.00%                                        |
| 43223          | Animal Licenses                       | \$12,467          | \$1,900             | \$1,900              | \$1,900                                 | \$1,900                                 |                    | \$0                                          | 0.00%                                        |
| 43224          | Street and Curb                       | \$3,300           | \$2,500             | \$2,500              | \$2,500                                 | \$2,500                                 |                    | \$0                                          | 0.00%                                        |
| 43411          | Recording and Conveyance              | \$562,638         | \$500,000           | \$500,000            | \$500,000                               | \$500,000                               |                    | \$0                                          | 0.00%                                        |
| 43412          | Conservation and Development          | \$17,739          | \$25,000            | \$25,000             | \$25,000                                | \$25,000                                |                    | \$0                                          | 0.00%                                        |
| 43413          | Sale of Maps/Publications/Copies      | \$24,378          | \$25,700            | \$25,700             | \$25,700                                | \$25,700                                |                    | \$0                                          | 0.00%                                        |
| 43414          | LoCAP Recording Fee                   | \$7,953           | \$5,000             | \$5,000              | \$5,000                                 | \$5,000                                 |                    | \$0                                          | 0.00%                                        |
| 43415          | MERS Recording Fee                    | \$3,580           | \$4,500             | \$4,500              | \$3,600                                 | \$3,600                                 |                    | (\$900)                                      | -100.00%                                     |
|                | Total Licenses, Fees and Permits:     | \$1,334,550       | \$1,048,725         | \$1,048,725          | \$1,047,825                             | \$1,047,825                             |                    | (\$900)                                      | -0.09%                                       |
|                |                                       |                   |                     |                      |                                         |                                         |                    |                                              |                                              |
|                | Intergovernmental:                    |                   |                     |                      |                                         |                                         |                    |                                              |                                              |
|                | State Grants-In-Aid:                  |                   | 2212 211            | 0010.011             | ••                                      | •                                       |                    |                                              |                                              |
| 43338          | Grants for Municipal Projects         | \$0               | \$213,211           | \$213,211            | \$0                                     |                                         |                    | (\$213,211)                                  |                                              |
| 43341          | Equalized Cost Sharing                | \$1,232,052       | \$1,233,294         |                      | \$1,233,415                             |                                         |                    | \$121                                        | 0.01%                                        |
| 43342          | School Transportation                 | \$18,261          | \$19,684            | \$19,684             | \$18,256                                |                                         |                    | (\$1,428)                                    |                                              |
| 43343          | BOE Special Education Excess Cost     | \$1,337,891       | \$1,054,197         |                      | \$1,181,621                             | \$1,181,621                             |                    | \$127,424                                    | 12.09%                                       |
| 43343          | BOE Open Choice Attendance            | \$599,846         | \$660,000           | . ,                  | \$795,000                               | \$795,000                               |                    | \$135,000                                    | 20.45%                                       |
| 43349          | Pequot Funds                          | \$14,907          | \$14,803            | \$14,803             | \$16,465                                |                                         |                    | \$1,662                                      | 11.23%                                       |
| 43358          | Public Library                        | \$1,220           | \$1,250             |                      | \$0                                     |                                         |                    | (\$1,250)                                    |                                              |
| 43359          | Property Tax Relief-Elderly           | \$80,879          | \$85,000            |                      | \$95,000                                |                                         |                    | \$10,000                                     | 11.76%                                       |
| 43361          | Grants in Lieu of Taxes               | \$86,889          | \$79,218            |                      | \$95,895                                |                                         |                    | \$16,677                                     | 21.05%                                       |
| 43362          | Veteran Reimbursement                 | \$4,583           | \$5,250             |                      | \$4,750                                 | ,                                       |                    | (\$500)                                      |                                              |
| 43383          | Youth Services Grant                  | \$20,172          | \$0                 |                      | \$0                                     | • •                                     |                    | \$0                                          | 0.00%                                        |
| 43385          | Emergency Mgmt. and Homeland Security | \$9,072           | \$0                 |                      | \$0                                     |                                         |                    | \$0                                          | 0.00%                                        |
| 43386          | Judicial Brnch 51-56                  | \$1,669           | \$0                 | * -                  | \$0                                     |                                         |                    | \$0                                          | 0.00%                                        |
| 43393          | Manufacturing Transition Grant        | \$380,852         | \$0<br>\$0          |                      | \$0                                     |                                         |                    | \$0                                          | 0.00%                                        |
| 43398<br>43410 | FEMA Reimbursement Charlotte          | \$95,408          | \$0<br>\$7.400      |                      | \$0                                     |                                         |                    | \$0                                          | 0.00%                                        |
| 43410          | Miscellaneous State Grant Receipts    | \$19,738          | \$7,400             |                      | \$7,400                                 | ······································  |                    | \$0                                          | 0.00%                                        |
|                | Total Intergovernmental:              | \$3,903,439       | \$3,373,307         | \$3,373,307          | \$3,447,802                             | \$3,447,802                             | ****               | \$74,495                                     | 2.21%                                        |

(Continued on next page)

### TOWN OF AVON GENERAL FUND REVENUE

| Public Suffers                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       | GENERAL FUND<br>REVENUE CLASSIFICATION | 2013/14<br>ACTUAL | 2014/15<br>ADOPTED | 2014/15<br>ESTIMATED | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16<br>RECOMMENDED<br>TOWN<br>COUNCIL | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16<br>PERCENT<br>INCREASE/<br>-DECREASE |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----------------------------------------|-------------------|--------------------|----------------------|-----------------------------------------|-------------------------------------------|--------------------|----------------------------------------------|----------------------------------------------|
| Public Safety:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       | Charges for Current Services:          |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       | •                                      |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| Alarm System                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 43422 |                                        | \$901             | \$1,300            | \$1,300              | \$930                                   | \$930                                     |                    | (\$370)                                      | -28.46%                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 43423 | Alarm System                           | \$3,825           | \$1,500            |                      | \$0                                     | \$0                                       |                    | . ,                                          | -100.00%                                     |
| Public Works:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 43424 | Animal Pound Fee                       | \$1,080           | \$2,000            | \$2,000              | \$1,080                                 | \$1,080                                   |                    |                                              | -46.00%                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 43432 | Sale of Materials                      | \$479             | \$0                | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| Health & Social Services:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       | Public Works:                          |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 43433 | Landfill (Residential) Fees            | \$138,019         | \$144,975          | \$144,975            | \$140,000                               | \$140,000                                 |                    | (\$4,975)                                    | -3.43%                                       |
| Recreation & Parks:   Security                                                                                                                                                                                                                                         | 43435 | Landfill - Bulky Waste                 | \$24,852          | \$30,000           | \$30,000             | \$25,000                                | \$25,000                                  |                    | (\$5,000)                                    | -16.67%                                      |
| Recreation & Parks:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |       | Health & Social Services:              |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| 13470   Organized Summer Programs   \$40,041   \$34,000   \$34,000   \$43,000   \$43,000   \$60,000   \$02,000   \$2,2000   \$3.23%   \$43472   Pees: non-reimbursable   \$44,13   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$60,000   \$60,000   \$02,000   \$3.23%   \$43472   Pees: non-reimbursable   \$44,13   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$00,00%   \$00,00%   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$42,00   \$               | 43451 | Vital Statistics                       | \$23,063          | \$25,000           | \$25,000             | \$22,500                                | \$22,500                                  |                    | (\$2,500)                                    | -10.00%                                      |
| Swim Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       | Recreation & Parks:                    |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| Fines & Forfeits:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       | -                                      |                   |                    | ,                    |                                         |                                           |                    | . ,                                          |                                              |
| Fines & Forfeits:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |                                        |                   |                    |                      |                                         | . ,                                       |                    |                                              |                                              |
| 3485   BOE Athletic Game Receipts/Pay to Play   \$199,816   \$205,995   \$205,995   \$199,816   \$199,816   \$(\$6,179)   -3.00%   43501   Courts   \$105   \$500   \$5000   \$155   \$135   \$(\$365)   -73.00%   43502   Library   \$18,092   \$20,000   \$20,0000   \$16,000   \$16,000   \$(\$4,000)   -20.00%   43505   BOE Employee Bnft Contrb, Dent/Lif   \$122,960   \$117,946   \$117,946   \$130,092   \$130,092   \$12,146   10.30%   43506   BOE Miscellaneous Receipts   \$243   \$20,388   \$20,388   \$14,000   \$14,000   \$65,388   -31,33%   43507   BOE Pre-k Program   \$24,620   \$30,000   \$30,000   \$38,620   \$38,620   \$8,620   \$28,73%   43509   BOE TEAM Program   \$4,250   \$62,50   \$62,50   \$4,250   \$4,250   \$4,250   \$6,250   \$6,250   \$4,250   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573                                                   | 43472 | Fees: non-reimbursable                 | \$4,413           | \$4,200            | \$4,200              | \$4,200                                 | \$4,200                                   |                    | \$0                                          | 0.00%                                        |
| A3501   Courts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       |                                        |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| A3502   Library   S18,092   \$20,000   \$20,000   \$16,000   \$16,000   \$36,000   \$-20.00%     A3505   BOE Employee Bnft Contrb, Dent/Lif   \$122,960   \$117,946   \$117,946   \$130,092   \$130,092   \$12,146   \$10,30%     A3506   BOE Miscellaneous Receipts   \$243   \$20,388   \$20,388   \$20,388   \$14,000   \$14,000   \$65,388   \$-31,33%     A3507   BOE Pre-K Program   \$24,620   \$30,000   \$30,000   \$38,620   \$38,620   \$8,620   \$25,73%     A3509   BOE TEAM Program   \$4,250   \$6,250   \$6,250   \$6,250   \$4,250   \$4,250   \$6,973   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,573   \$69,5                                            |       |                                        |                   | ,                  |                      | ,                                       |                                           |                    |                                              |                                              |
| \$43505 BOE Employee Bnft Contrb, Dent/Life   \$122,960 S117,946 S117,946 S130,092 S130,092 S12,146   10.30%   43506 BOE Miscellaneous Receipts   \$243 \$20,388 \$20,388 \$14,000 S14,000   \$14,000   \$65,388 \$-31,339%   43507 BOE Pre-K Program   \$24,620 \$30,000 \$30,000 \$338,620 \$38,620 \$8,620 \$28,73%   43509 BOE TEAM Program   \$4,250 \$6,250 \$6,250 \$4,250 \$4,250 \$4,250 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 \$60,573 |       |                                        |                   |                    |                      |                                         |                                           |                    | . ,                                          |                                              |
| Section   Sect                                                                                                                                                                                                                                        |       | •                                      |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| \$\frac{43507}{43509}   BOE Pre-K Program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       |                                        | -                 |                    |                      | •                                       |                                           |                    | •                                            |                                              |
| Sect   Section                                                                                                                                                                                                                                        |       | •                                      |                   | •                  | ,                    |                                         |                                           |                    |                                              |                                              |
| Section   Sect                                                                                                                                                                                                                                        |       | ~                                      |                   |                    |                      | -                                       |                                           |                    |                                              |                                              |
| Solution                                                                                                                                                                                                                                         |       | _                                      |                   |                    |                      |                                         | •                                         |                    |                                              |                                              |
| BOE Spec Education Tuition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       | *                                      |                   |                    |                      |                                         | . ,                                       |                    | , , ,                                        |                                              |
| Other Local Revenue:         \$1,290,892         \$1,319,927         \$1,319,927         \$1,302,277         \$1,302,277         \$(\$17,650)         -1.34%           43611         Investment Interest         \$46,905         \$90,000         \$90,000         \$90,000         \$90,000         \$0         0.00%           43612         Refunds & Reimbursements         \$101,640         \$132,075         \$132,075         \$132,075         \$0         0.00%           43619         Rents & Reimbursements: Sprint Tower         \$55,674         \$52,000         \$52,000         \$52,000         \$52,000         \$0         0.00%           43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         \$22,820)         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |       | _                                      |                   |                    | -                    |                                         |                                           |                    |                                              |                                              |
| 43611         Investment Interest         \$46,905         \$90,000         \$90,000         \$90,000         \$90,000         \$0         0.00%           43612         Refunds & Reimbursements         \$101,640         \$132,075         \$132,075         \$132,075         \$0         0.00%           43619         Rents & Reimbursements: Sprint Tower         \$55,674         \$52,000         \$52,000         \$52,000         \$0         0.00%           43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         \$22,820         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       | •                                      |                   |                    |                      |                                         | ····                                      |                    |                                              |                                              |
| 43611         Investment Interest         \$46,905         \$90,000         \$90,000         \$90,000         \$90,000         \$0         0.00%           43612         Refunds & Reimbursements         \$101,640         \$132,075         \$132,075         \$132,075         \$0         0.00%           43619         Rents & Reimbursements: Sprint Tower         \$55,674         \$52,000         \$52,000         \$52,000         \$0         0.00%           43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         \$22,820         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       | Other Local Revenue                    |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| 43612         Refunds & Reimbursements         \$101,640         \$132,075         \$132,075         \$132,075         \$132,075         \$0         0.00%           43619         Rents & Reimbursements: Sprint Tower         \$55,674         \$52,000         \$52,000         \$52,000         \$0         0.00%           43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         (\$22,820)         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 43611 |                                        | \$46,905          | \$90,000           | 000 002              | 000 002                                 | \$90,000                                  |                    | \$0                                          | 0.00%                                        |
| 43619         Rents & Reimbursements: Sprint Tower         \$55,674         \$52,000         \$52,000         \$52,000         \$52,000         \$0         0.00%           43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         (\$22,820)         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         0.00%           43661         BOE Funding School Resource Officer         \$0         \$76,000         \$76,000         \$76,000         \$76,000         \$0         0.00%           43910         Salvage and Demolition Sales         \$15,857         \$15,500         \$15,500         \$10,000         \$15,820         \$320         2.06%           43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$30         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$461,063         \$22,500)         \$4.65%           Othe                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       |                                        | ,                 |                    |                      |                                         |                                           |                    |                                              |                                              |
| 43657         Interlocal Program Funding         \$134,563         \$78,300         \$78,300         \$55,480         \$55,480         (\$22,820)         -29.14%           43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         0.00%           43661         BOE Funding School Resource Officer         \$0         \$76,000         \$76,000         \$76,000         \$0         0.00%           43910         Salvage and Demolition Sales         \$15,857         \$15,500         \$15,500         \$10,000         \$15,820         \$320         2.06%           43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$0         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$0         0.00%           Total Other Local Revenue:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$27,000         \$27,000         \$20,00%           *** Other Financing Sources:         \$0         \$0         \$0         \$662,384         \$27,000         \$27,000         \$0.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |                                        |                   |                    |                      |                                         |                                           |                    | •                                            |                                              |
| 43651         Donations and Grants, Private source         \$15,550         \$0         \$0         \$0         \$0         \$0         0.00%           43661         BOE Funding School Resource Officer         \$0         \$76,000         \$76,000         \$76,000         \$0         0.00%           43910         Salvage and Demolition Sales         \$15,857         \$15,500         \$15,500         \$10,000         \$15,820         \$320         2.06%           43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$0         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$0         0.00%           Total Other Local Revenue:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000         \$27,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 43657 | <del>-</del>                           |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
| 43661         BOE Funding School Resource Officer         \$0         \$76,000         \$76,000         \$76,000         \$0         0.00%           43910         Salvage and Demolition Sales         \$15,857         \$15,500         \$15,500         \$10,000         \$15,820         \$320         2.06%           43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$0         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$14,688         \$0         0.00%           Other Financing Sources:         Other Financing Sources:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$22,500         \$4.65%           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$662,384         \$27,000         \$27,000         100.00%           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$662,384         \$27,000         \$27,000         100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 43651 | Donations and Grants, Private source   | \$15,550          | \$0                | \$0                  |                                         |                                           |                    |                                              |                                              |
| 43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$0         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$0         0.00%           Total Other Local Revenue:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$22,500         \$4.65%           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%           Total Other Financing Sources:         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 43661 | BOE Funding School Resource Officer    |                   | \$76,000           | \$76,000             | \$76,000                                | \$76,000                                  |                    |                                              |                                              |
| 43911         Sale of Property         \$38,101         \$25,000         \$25,000         \$25,000         \$25,000         \$0         0.00%           43912         Miscellaneous         \$72,980         \$14,688         \$14,688         \$14,688         \$14,688         \$0         0.00%           Total Other Local Revenue:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$22,500         \$4.65%           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%           Total Other Financing Sources:         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 43910 | Salvage and Demolition Sales           | \$15,857          | \$15,500           | \$15,500             | \$10,000                                | \$15,820                                  |                    | \$320                                        | 2.06%                                        |
| Total Other Local Revenue:         \$481,270         \$483,563         \$483,563         \$455,243         \$461,063         \$(\$22,500)         -4.65%           Other Financing Sources:           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%           Total Other Financing Sources:         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 43911 | Sale of Property                       | \$38,101          | \$25,000           |                      | \$25,000                                | \$25,000                                  |                    | \$0                                          | 0.00%                                        |
| Other Financing Sources:           43914         Use of Assigned Fund Bal. Cap. Res.         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%           Total Other Financing Sources:         \$0         \$0         \$662,384         \$27,000         \$27,000         \$100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 43912 | Miscellaneous                          | \$72,980          | \$14,688           | \$14,688             | \$14,688                                | \$14,688                                  |                    | \$0                                          | 0.00%                                        |
| 43914 Use of Assigned Fund Bal. Cap. Res.       \$0       \$0       \$662,384       \$27,000       \$27,000       100.00%         Total Other Financing Sources:       \$0       \$0       \$0       \$662,384       \$27,000       \$27,000       100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       | Total Other Local Revenue:             | \$481,270         | \$483,563          | \$483,563            | \$455,243                               | \$461,063                                 |                    | (\$22,500)                                   | -4.65%                                       |
| Total Other Financing Sources:         \$0         \$0         \$662,384         \$27,000         \$27,000         100.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       | Other Financing Sources:               |                   |                    |                      |                                         |                                           |                    |                                              |                                              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 43914 | Use of Assigned Fund Bal. Cap. Res.    | \$0               | \$0                | \$0                  | \$662,384                               | \$27,000                                  |                    | \$27,000                                     | 100.00%                                      |
| Total Revenues-General Fund         \$78,339,752         \$78,872,477         \$78,872,477         \$81,344,127         \$80,711,627         \$1,839,150         2.33%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       | <b>Total Other Financing Sources:</b>  | \$0               | \$0                | \$0                  | \$662,384                               | \$27,000                                  |                    | \$27,000                                     | 100.00%                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       | Total Revenues-General Fund            | \$78,339,752      | \$78,872,477       | \$78,872,477         | \$81,344,127                            | \$80,711,627                              |                    | \$1,839,150                                  | 2.33%                                        |

# TOWN OF AVON GENERAL FUND REVENUE SCHEDULE OF REVENUES-CAFR

| REVENUE CLASSIFICATION                       | FUND | 2013/14<br>ACTUAL | 2014/15<br>BUDGETED | 2014/15<br>ESTIMATED | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16<br>RECOMMENDED<br>TOWN<br>COUNCIL | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16<br>PERCENT<br>INCREASE/<br>-DECREASE |
|----------------------------------------------|------|-------------------|---------------------|----------------------|-----------------------------------------|-------------------------------------------|--------------------|----------------------------------------------|----------------------------------------------|
| Taxes and Assessments:                       |      |                   |                     |                      |                                         |                                           |                    |                                              |                                              |
| Gross Levy                                   | GF   | \$70,874,101      | \$72,473,161        | \$72,473,161         | \$74,274,802                            | \$74,271,866                              |                    | \$1,798,705                                  | 2.48%                                        |
| 43114 Uncollectible: Current Levy            | GF   | \$635,565         | \$585,565           | \$585,565            | \$605,565                               | \$605,565                                 |                    | \$20,000                                     | 3.42%                                        |
| 43114 Net Levy                               | GF   | \$70,238,536      | \$71,887,596        | \$71,887,596         | \$73,669,237                            | \$73,666,301                              |                    | \$1,778,705                                  | 2.47%                                        |
| 43111 Suppl. Real Estate                     | GF   | \$113,478         | \$85,525            | \$85,525             | \$85,525                                | \$85,525                                  |                    | \$0                                          | 0.00%                                        |
| 43112 Suppl. Motor Vehicle                   | GF   | \$678,273         | \$383,834           | \$383,834            | \$383,834                               | \$383,834                                 |                    | \$0                                          | 0.00%                                        |
| 43113 Prior Levies                           | GF   | \$85,514          | \$130,000           | \$130,000            | \$130,000                               | \$130,000                                 |                    | \$0                                          | 0.00%                                        |
| 43190 Interest and Penalties                 | GF   | \$156,858         | \$100,000           | \$100,000            | \$100,000                               | \$100,000                                 |                    | \$0                                          | 0.00%                                        |
| 43476 Lakeview Water Ext. Assessments        | GF   | \$627             | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43480 Water Main Interest                    | GF   | \$515             | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43352 Telephone Gross Receipts               | GF   | \$55,800          | \$60,000            | \$60,000             | \$60,000                                | \$60,000                                  |                    | \$0                                          | 0.00%                                        |
| Total Taxes and Assessments:                 |      | \$71,329,601      | \$72,646,955        | \$72,646,955         | \$74,428,596                            | \$74,425,660                              |                    | \$1,778,705                                  | 2.45%                                        |
| Intergovernmental:                           |      |                   |                     |                      |                                         |                                           |                    |                                              |                                              |
| State Grants-In-Aid:                         |      |                   |                     |                      |                                         |                                           |                    |                                              |                                              |
| 43341 Equalized Cost Sharing                 | GF   | \$1,232,052       | \$1,233,294         | \$1,233,294          | \$1,233,415                             | \$1,233,415                               |                    | \$121                                        | 0.01%                                        |
| 43342 School Transportation                  | GF   | \$18,261          | \$19,684            | \$19,684             | \$18,256                                | \$18,256                                  |                    | (\$1,428)                                    | -7.25%                                       |
| 43343 BOE Special Education Excess Cost      | GF   | \$1,337,891       | \$1,054,197         | \$1,054,197          | \$1,181,621                             | \$1,181,621                               |                    | \$127,424                                    | 12.09%                                       |
| 43343 BOE Open Choice Attendance             | GF   | \$599,846         | \$660,000           | \$660,000            | \$795,000                               | \$795,000                                 |                    | \$135,000                                    | 20,45%                                       |
| 43349 Pequot Funds                           | GF   | \$14,907          | \$14,803            | \$14,803             | \$16,465                                | \$16,465                                  |                    | \$1,662                                      | 11.23%                                       |
| 43358 Public Library                         | GF   | \$1,220           | \$1,250             | \$1,250              | \$0                                     | \$0                                       |                    | (\$1,250)                                    | -100.00%                                     |
| 43359 Property Tax Relief-Elderly            | GF   | \$80,879          | \$85,000            | \$85,000             | \$95,000                                | \$95,000                                  |                    | \$10,000                                     | 11.76%                                       |
| 43398 FEMA Reimbursement Charlotte           | GF   | \$95,408          | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43361 Grants in Lieu of Taxes                | GF   | \$86,889          | \$79,218            | \$79,218             | \$95,895                                | \$95,895                                  |                    | \$16,677                                     | 21.05%                                       |
| 43362 Veteran Reimbursement                  | GF   | \$4,583           | \$5,250             | \$5,250              | \$4,750                                 | \$4,750                                   |                    | (\$500)                                      | -9.52%                                       |
| 43383 Youth Services Grant                   | GF   | \$20,172          | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43385 Emergency Mgmt, and Homeland Security  | GF   | \$9,072           | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43386 Judicial Brnch 51-56                   | GF   | \$1,669           | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43410 Miscellaneous State Grant Receipts     | GF   | \$19,738          | \$7,400             | \$7,400              | \$7,400                                 | \$7,400                                   |                    | \$0                                          | 0.00%                                        |
| 43393 Manufacturing Transition Grant         | GF   | \$380,852         | \$0                 | \$0                  | \$0                                     | \$0                                       |                    | \$0                                          | 0.00%                                        |
| 43338 Grants for Municipal Projects          | GF   | \$0               | \$213,211           | \$213,211            | \$0                                     | \$0                                       |                    | (\$213,211)                                  | 100.00%                                      |
| Total Intergovernmental:                     |      | \$3,903,439       | \$3,373,307         | \$3,373,307          | \$3,447,802                             | \$3,447,802                               |                    | \$74,495                                     | 2.21%                                        |
| Charges for Services:<br>General Government: |      |                   |                     |                      |                                         |                                           |                    |                                              |                                              |
| 43222 Hunting and Fishing                    | GF   | \$65              | \$125               | \$125                | \$125                                   | \$125                                     |                    | \$0                                          | 0.00%                                        |
| 43411 Recording and Conveyance               | GF   | \$562,638         | \$500,000           | \$500,000            | \$500,000                               | \$500,000                                 |                    | \$0                                          | 0.00%                                        |
| 43413 Sale of Maps/Publications/Copies       | GF   | \$24,378          | \$25,700            | \$25,700             | \$25,700                                | \$25,700                                  |                    | \$0                                          | 0.00%                                        |
| 43414 PA 05-228 Local CAP Recording Fee      | GF   | \$7,953           | \$5,000             | \$5,000              | \$5,000                                 | \$5,000                                   |                    | \$0                                          | 0.00%                                        |
| 43415 MERS Recording Fee                     | GF   | \$3,580           | \$4,500             | \$4,500              | \$3,600                                 | \$3,600                                   |                    | (\$900)                                      | -20.00%                                      |
| 43501 Courts                                 | GF   | \$105             | \$500               | \$500                | \$135                                   | \$135                                     |                    | (\$365)                                      | -73.00%                                      |

(Continued on next page)

# TOWN OF AVON GENERAL FUND REVENUE SCHEDULE OF REVENUES-CAFR

| REVENUE CLASSIFICATION                       | FUND | 2013/14<br>BUDGETED | 2014/15<br>BUDGETED | 2014/15<br>ESTIMATED | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16 RECOMMENDED TOWN COUNCIL | 2015/16<br>ADOPTED                   | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16<br>PERCENT<br>INCREASE/<br>-DECREASE |
|----------------------------------------------|------|---------------------|---------------------|----------------------|-----------------------------------------|----------------------------------|--------------------------------------|----------------------------------------------|----------------------------------------------|
| REVENUE CEASSIFICATION                       | FUND | DODGETED            | BCDGETED            | ESTEMATED            | MANAGER                                 | COUNCIL                          | ADOFTED                              | (DECREASE)                                   | -DECREASE                                    |
| Charges for Services (Cont.):                |      |                     |                     |                      |                                         |                                  |                                      |                                              |                                              |
| Public Safety:                               |      |                     |                     |                      |                                         |                                  |                                      |                                              |                                              |
| 13422 Accident Reports and Photos            | GF   | \$901               | \$1,300             | \$1,300              | \$930                                   | \$930                            |                                      | (\$370)                                      | -28.46%                                      |
| 3423 Alarm System                            | GF   | \$3,825             | \$1,500             | \$1,500              | \$0                                     | \$0                              |                                      | (\$1,500)                                    | -100.00%                                     |
| 3424 Animal Pound Fees                       | GF   | \$1,080             | \$2,000             | \$2,000              | \$1,080                                 | \$1,080                          |                                      | (\$920)                                      | -46.00%                                      |
| 3212 Police Protection                       | GF   | \$9,660             | \$9,000             | \$9,000              | \$9,000                                 | \$9,000                          |                                      | \$0                                          | 0.00%                                        |
| 3221 Building, Struct. and Equip.            | GF   | \$692,770           | \$475,000           | \$475,000            | \$475,000                               | \$475,000                        |                                      | \$0                                          | 0.00%                                        |
| 3223 Animal Licenses Public Works:           | GF   | \$12,467            | \$1,900             | \$1,900              | \$1,900                                 | \$1,900                          |                                      | \$0                                          | 0.00%                                        |
| 3432 Sale of Materials                       | GF   | \$479               | \$0                 | \$0                  | \$0                                     | \$0                              |                                      | \$0                                          | 0.00%                                        |
| 13433 Landfill (Residential) Fees            | GF   | \$138,019           | \$144,975           | \$144,975            | \$140,000                               | \$140,000                        |                                      | (\$4,975)                                    | -3.43%                                       |
| 13435 Landfill - Bulky Waste/Other           | GF   | \$24,852            | \$30,000            | \$30,000             | \$25,000                                | \$25,000                         |                                      | (\$5,000)                                    | -16.67%                                      |
| 13224 Street and Curb                        | GF   | \$3,300             | \$2,500             | \$2,500              | \$2,500                                 | \$2,500                          |                                      | \$0                                          | 0.00%                                        |
| Health & Social Services:                    |      | . ,                 |                     | . ,                  | ,                                       | ,-                               |                                      | **                                           |                                              |
| 13451 Vital Statistics                       | GF   | \$23,063            | \$25,000            | \$25,000             | \$22,500                                | \$22,500                         |                                      | (\$2,500)                                    | -10.00%                                      |
| Recreation & Parks:                          |      | ,                   | ŕ                   | ŕ                    | ,                                       |                                  |                                      | (, , ,                                       |                                              |
| 33471 Swim Fees                              | GF   | \$51,479            | \$62,000            | \$62,000             | \$60,000                                | \$60,000                         |                                      | (\$2,000)                                    | -3.23%                                       |
| 13472 Recreation Fees: Non-reimbursable      | GF   | \$4,413             | \$4,200             | \$4,200              | \$4,200                                 | \$4,200                          |                                      | \$0                                          | 0.00%                                        |
| 13470 Organized Summer Programs              | GF   | \$40,041            | \$34,000            | \$34,000             | \$43,000                                | \$43,000                         |                                      | \$9,000                                      | 26.47%                                       |
| Educational-Cultural:                        |      | ,                   | ,                   | ŕ                    | ,                                       | ,                                |                                      | . ,                                          |                                              |
| 13485 BOE Athletic Game Receipts/Pay to Play | GF   | \$199,816           | \$205,995           | \$205,995            | \$199,816                               | \$199,816                        |                                      | (\$6,179)                                    | -3.00%                                       |
| 13505 BOE Employee Bnft Contrb, Dent/Lif     | GF   | \$122,960           | \$117,946           | \$117,946            | \$130,092                               | \$130,092                        |                                      | \$12,146                                     | 10.30%                                       |
| 13506 BOE Miscellaneous Receipts             | GF   | \$243               | \$20,388            | \$20,388             | \$14,000                                | \$14,000                         |                                      | (\$6,388)                                    | -31.33%                                      |
| 13507 BOE Pre-K Program                      | GF   | \$24,620            | \$30,000            | \$30,000             | \$38,620                                | \$38,620                         |                                      | \$8,620                                      | 28.73%                                       |
| 13509 BOE Team Program                       | GF   | \$4,250             | \$6,250             | \$6,250              | \$4,250                                 | \$4,250                          |                                      | (\$2,000)                                    | -32.00%                                      |
| 13510 BOE Cafeteria Rent Receipts            | GF   | \$99,573            | \$99,573            | \$99,573             | \$69,573                                | \$69,573                         |                                      | (\$30,000)                                   | -30.13%                                      |
| 13511 BOE AHS Parking Fees                   | GF   | \$35,250            | \$38,000            | \$38,000             | \$35,250                                | \$35,250                         |                                      | (\$2,750)                                    | -7.24%                                       |
| 3513 BOE Spec. Ed. Tuition                   | GF   | \$497,831           | \$476,300           | \$476,300            | \$497,831                               | \$497,831                        |                                      | \$21,531                                     | 4.52%                                        |
| 43502 Library                                | GF   | \$18,092            | \$20,000            | \$20,000             | \$16,000                                | \$16,000                         |                                      | (\$4,000)                                    | -20.00%                                      |
| 43412 Conservation and Development           | GF   | \$17,739            | \$25,000            | \$25,000             | \$25,000                                | \$25,000                         |                                      | \$0                                          | 0.00%                                        |
| Total Charges for Current Services:          |      | \$2,625,442         | \$2,368,652         | \$2,368,652          | \$2,350,102                             | \$2,350,102                      |                                      | (\$18,550)                                   | -0.78%                                       |
| Other Local Revenue:                         |      |                     |                     |                      |                                         |                                  |                                      |                                              |                                              |
| 43611 Investment Interest                    | GF   | \$46,905            | \$90,000            | \$90,000             | \$90,000                                | \$90,000                         |                                      | \$0                                          | 0.00%                                        |
| 43612 Refunds & Reimbursements               | GF   | \$101,640           | \$132,075           | \$132,075            | \$132,075                               | \$132,075                        |                                      | \$0                                          | 0.00%                                        |
| 43619 Rents & Reimbursements: Sprint Tower   | GF   | \$55,674            | \$52,000            | \$52,000             | \$52,000                                | \$52,000                         |                                      | \$0                                          | 0.00%                                        |
| 13657 Interlocal Program Funding             | GF   | \$134,563           | \$78,300            | \$78,300             | \$55,480                                | \$55,480                         |                                      | (\$22,820)                                   | -29.14%                                      |
| 43651 Donations and Grants, Private source   | GF   | \$15,550            | \$0                 | \$0                  | \$0                                     | \$0                              |                                      | \$0                                          | 0.00%                                        |
| 43661 BOE Funding School Resource Officer    | GF   | \$0                 | \$76,000            | \$76,000             | \$76,000                                | \$76,000                         |                                      | \$0                                          | 0.00%                                        |
| 43910 Salvage and Demolition Sales           | GF   | \$15,857            | \$15,500            | \$15,500             | \$10,000                                | \$15,820                         |                                      | \$320                                        | 2.06%                                        |
| 43911 Sale of Property                       | GF   | \$38,101            | \$25,000            | \$25,000             | \$25,000                                | \$25,000                         |                                      | \$0                                          | 0.00%                                        |
| 43912 Miscellaneous                          | GF   | \$72,980            | \$14,688            | \$14,688             | \$14,688                                | \$14,688                         |                                      | \$0                                          | 0.00%                                        |
| Total Other Local Revenue:                   |      | \$481,270           | \$483,563           | \$483,563            | \$455,243                               | \$461,063                        |                                      | (\$22,500)                                   | -4.65%                                       |
| Other Financing Sources:                     |      |                     |                     |                      |                                         |                                  |                                      |                                              |                                              |
| 43914 Use of Assigned Fund Bal. Cap. Res.    | GF   | \$0                 | \$0                 | \$0                  | \$662,384                               | \$27,000                         | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | \$27,000                                     | 100.00%                                      |
| Total Other Financing Sources:               |      | \$0                 | \$0                 | \$0                  | \$662,384                               | \$27,000                         |                                      | \$27,000                                     | 100.00%                                      |
| Total Revenues- General Fund                 |      | \$78,339,752        | \$78,872,477        | \$78,872,477         | \$81,344,127                            | \$80,711,627                     |                                      | \$1,839,150                                  | 2.33%                                        |

#### TOWN OF AVON BUDGET SUMMARY SPECIAL REVENUE FUNDS FISCAL YEAR: 2015/2016

|       | SPECIAL REVENUE FUNDS BY REVENUE CLASSIFICATION                              | 2013/14<br>ACTUAL      | 2014/15<br>BUDGETED    | 2014/15<br>ESTIMATED   | 2015/16<br>REQUESTED<br>TOWN<br>MANAGER | 2015/16<br>RECOMMENDED<br>TOWN<br>COUNCIL | 2015/16<br>ADOPTED | 2015/16<br>DOLLAR<br>INCREASE/<br>(DECREASE) | 2015/16 PERCENT INCREASE/ -DECREASE |
|-------|------------------------------------------------------------------------------|------------------------|------------------------|------------------------|-----------------------------------------|-------------------------------------------|--------------------|----------------------------------------------|-------------------------------------|
|       | TAXES AND ASSESSMENTS:                                                       |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43441 | Sewer Assessments - Fund#5                                                   | \$52,065               | \$75,000               | \$75,000               | \$60,665                                | \$60,665                                  |                    | (\$14,335)                                   | -19.11%                             |
|       | LICENSES, FEES, PERMITS:                                                     |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43444 | Sewer Permits & Inspection Fees - Fund#5                                     | \$11,670               | \$6,000                | \$6,000                | \$6,000                                 | \$6,000                                   |                    | \$0                                          | 0%                                  |
|       |                                                                              |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
|       | INTERGOVERNMENTAL                                                            |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43343 | STATE GRANTS-IN-AID:<br>Title II Part A Teachers - Fund #13                  | \$22,681               | \$36,289               | \$36,289               | \$33,466                                | \$33,466                                  |                    | (\$2,823)                                    | -7.78%                              |
|       | Avon Education Fundation - Fund #13                                          | \$108                  | \$0                    | \$0                    | \$0                                     | \$0                                       |                    | \$0                                          | 0%                                  |
| 43343 | Adult Education Cooperative - Fund #13                                       | \$2,033                | \$1,987                | \$1,987                | \$1,987                                 | \$1,987                                   |                    | \$0                                          | 0%                                  |
|       | 3 IDEA 611 Part B - Fund #13                                                 | \$471,844              | \$523,000              | \$523,000              | \$523,000                               | \$523,000                                 |                    | \$0                                          | 0%                                  |
|       | Binnigrant Grant - Fund #13<br>BiTitle I Improving Basic Programs - Fund #13 | \$21,515<br>\$196,213  | \$0<br>\$133,773       | \$0<br>\$133,773       | \$21,515<br>\$218,000                   | \$21,515<br>\$218,000                     |                    | \$21,515<br>\$84,227                         | 0%<br>62.96%                        |
|       | PreSchool-IDEA 619 - Fund#13                                                 | \$5,000                | \$155,775              | \$155,775              | \$75,537                                | \$218,000<br>\$75,537                     |                    | \$60,000                                     | 386.17%                             |
|       | 3 Carl Perkins - Fund#13                                                     | \$24,114               | \$24,114               | \$24,114               | \$24,114                                | \$24,114                                  |                    | \$0                                          | 0%                                  |
| 43343 | SHEF Settlement - Fund#13                                                    | \$191,325              | \$182,375              | \$182,375              | \$191,325                               | \$191,325                                 |                    | \$8,950                                      | 4.91%                               |
|       | BOE Education Program Grants- Fund#13                                        | \$12,118               | \$58,919               | \$58,919               | \$58,000                                | \$58,000                                  |                    | (\$919)                                      | -1.56%                              |
|       | Town Aid Road Fund - Fund#8                                                  | \$310,739              | \$310,739              | \$310,739              | \$113,809<br>\$166,647                  | \$113,809                                 |                    | (\$196,930)                                  | -63.37%                             |
|       | 5 Cafeteria-BOE - Fund#14<br>5 LOCIP - Fund #11                              | \$125,512<br>\$109,484 | \$171,833<br>\$108,969 | \$171,833<br>\$108,969 | \$100,047                               | \$166,647<br>\$108,969                    |                    | (\$5,186)<br>\$0                             | -3.02%<br>0%                        |
|       |                                                                              | 4,                     | 44.0,                  | <b>4.1.5</b> ,         | <b>4.110,</b> 111                       | <b>\$100,505</b>                          |                    | 40                                           | 0,0                                 |
|       | TOTAL INTERGOVERNMENTAL                                                      | \$1,492,686            | \$1,567,535            | \$1,567,535            | \$1,536,369                             | \$1,536,369                               |                    | (\$31,166)                                   | -1.99%                              |
|       | CHARGES FOR CURRENT SERVICES:<br>PUBLIC SAFETY:                              |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43421 | Police Services - Fund#7                                                     | \$113,979              | \$10,000               | \$10,000               | \$17,175                                | \$17,474                                  |                    | \$7,474                                      | 74,74%                              |
|       | PUBLIC WORKS:                                                                | ŕ                      |                        |                        | ,                                       | ,                                         |                    |                                              |                                     |
|       | 3 Sewer Use Charges - Fund#5                                                 | \$1,638,451            | \$1,475,000            | \$1,475,000            | \$1,777,306                             | \$1,777,306                               |                    | \$302,306                                    | 20.50%                              |
| 43442 | 2 Sewer Connection Charges - Fund#5                                          | \$240,450              | \$62,500               | \$62,500               | \$100,000                               | \$100,000                                 |                    | \$37,500                                     | 60.00%                              |
|       | RECREATION & PARKS:                                                          |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43473 | B Fees: Reimbursable - Fund #9                                               | \$257,398              | \$255,170              | \$255,170              | \$271,138                               | \$271,138                                 |                    | \$15,968                                     | 6,26%                               |
| 43484 | 4 Senior Rec. Activities - Fund #9                                           | \$13,613               | \$10,640               | \$10,640               | \$10,640                                | \$10,640                                  |                    | \$0                                          | 0%                                  |
| 43475 | Maintenance Fees- Fund #9                                                    | \$46,245               | \$57,900               | \$57,900               | \$58,615                                | \$58,615                                  |                    | \$715                                        | 1.23%                               |
|       | EDUCATION:                                                                   |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 4348  | BOE Cafeteria Sales - Fund#14                                                | \$867,444              | \$1,125,641            | \$1,125,641            | \$952,562                               | \$952,562                                 |                    | (\$173,079)                                  | -15.38%                             |
| 43619 | BOE Use of School Facilities - Fund#15                                       | \$62,863               | \$54,000               | \$54,000               | \$56,500                                | \$56,500                                  |                    | \$2,500                                      | 4.63%                               |
|       | TOTAL CHARGES FOR CURRENT SERVICES:                                          | \$3,240,443            | \$3,050,851            | \$3,050,851            | \$3,243,936                             | \$3,244,235                               |                    | \$193,085                                    | 6.33%                               |
|       |                                                                              |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43614 | OTHER LOCAL REVENUE: 5 Sewer Use - Interest & Liens - Fund#5                 | \$10,125               | \$15,000               | \$15,000               | \$18,000                                | \$18,000                                  |                    | \$3,000                                      | 20.00%                              |
|       | 5 Sewer Assessments - Interest & Liens - Fund#5                              | \$9,268                | \$15,000               | \$100                  | \$100                                   | \$100                                     |                    | \$5,000<br>\$0                               | 20.00%                              |
|       | 1 Donations & Grants, Private Source - Fund#9                                | \$1,959                | \$0                    | \$0                    | \$0                                     | \$0                                       |                    | \$0                                          | 0%                                  |
|       |                                                                              |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
|       | TOTAL OTHER LOCAL REVENUE:                                                   | \$21,352               | \$15,100               | \$15,100               | \$18,100                                | \$18,100                                  |                    | \$3,000                                      | 19.87%                              |
|       | OTHER FINANCING SOURCES:                                                     |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
| 43913 | 3 Use of Unassigned Fund Balance - Fund #4                                   | \$0                    | \$10,000               | \$10,000               | \$10,000                                | \$10,000                                  |                    | \$0                                          | 0%                                  |
| 4391  | 3 Use of Unassigned Fund Balance - Fund #5                                   | \$0                    | \$290,132              | \$290,132              | \$820,000                               | \$820,000                                 |                    | \$529,868                                    | 182.63%                             |
|       | 3 Use of Unassigned Fund Balance - Fund #7                                   | \$143,079              | \$0                    | \$0                    | \$0                                     | \$0                                       |                    | \$0                                          | 0%                                  |
| 43913 | 3 Use of Unassigned Fund Balance - Fund #15                                  | \$50,948               | \$0                    | \$0                    | \$0                                     | \$0                                       |                    | \$0                                          | 0%                                  |
|       | TOTAL OTHER FINANCING SOURCES:                                               | \$194,027              | \$300,132              | \$300,132              | \$830,000                               | \$830,000                                 |                    | \$529,868                                    | 176.54%                             |
|       | TOTAL SPECIAL REVENUE                                                        |                        |                        |                        |                                         |                                           |                    |                                              |                                     |
|       | FUNDS REVENUES                                                               | \$5,012,243            | \$5,014,618            | \$5,014,618            | \$5,695,070                             | \$5,695,369                               |                    | \$680,751                                    | 13.58%                              |
|       | AMATEMATORIA                                                                 |                        | Ψυ,υ17,υ10             | Ψυ,σ17,010             | 90,022,070                              | 95,075,309                                |                    | 9000,731                                     | 17,20,0                             |

# PAYMENT SCHEDULES FOR STATE GRANTS TO MUNICIPALITIES

| GRANT                                           | FUND | PAYMENTS                                  | NOTES                                                                                                     |  |  |  |  |
|-------------------------------------------------|------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------|--|--|--|--|
| NON-EDUCATION GRANTS                            |      |                                           |                                                                                                           |  |  |  |  |
| State-Owned Real Property PILOT:                | GF   | On or before<br>Sept. 30                  |                                                                                                           |  |  |  |  |
| Colleges & Hospitals PILOT:                     | GF   | On or before<br>Sept. 30                  |                                                                                                           |  |  |  |  |
| Mashantucket Pequot and Mohegan Fund            | GF   | On or before Jan. 1,<br>April 1 & June 30 | Paid in three installments                                                                                |  |  |  |  |
| Town Aid Road                                   | SRF  | July & January                            | 50% paid in July balance paid in Jan.                                                                     |  |  |  |  |
| Local Capital Improvement<br>Program (LoCIP)    | SRF  |                                           | Upon receipt that an approved project has been completed and allotment of funds from State Bond processes |  |  |  |  |
| New Mfg. Machinery & Equipment                  | GF   | Dec. 31                                   |                                                                                                           |  |  |  |  |
| Disability Exemption                            | GF   | Dec. 31                                   |                                                                                                           |  |  |  |  |
| Elderly & Disabled Tax                          | GF   | August                                    |                                                                                                           |  |  |  |  |
| Veteran's Tax Exemption                         | GF   | Dec. 31                                   |                                                                                                           |  |  |  |  |
| EDUCATION GRANTS                                |      |                                           |                                                                                                           |  |  |  |  |
| Public School<br>Transportation                 | GF   | April                                     |                                                                                                           |  |  |  |  |
| Adult Education                                 | GF   | Aug. & May                                | 66% paid by 8/31, balance paid by 5/31                                                                    |  |  |  |  |
| Education Cost Sharing (ECS)                    | GF   | Oct., Jan. & April                        | 25% paid by 10/31, 25% paid by 1/31 & balance paid by 4/30                                                |  |  |  |  |
| GF = General Fund<br>SRF = Special Revenue Fund |      |                                           |                                                                                                           |  |  |  |  |

## NONMAJOR GOVERNMENTAL FUNDS

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

# FOR THE YEAR ENDED JUNE 30, 2014

|                                                                                         | Special Revenue Funds            |    |                                                     |                             |    |                                  |                                                    |    |                                     |         |                                     |
|-----------------------------------------------------------------------------------------|----------------------------------|----|-----------------------------------------------------|-----------------------------|----|----------------------------------|----------------------------------------------------|----|-------------------------------------|---------|-------------------------------------|
|                                                                                         | Sewer<br>Fund                    |    | State and<br>Federal<br>Education<br>Grants<br>Fund | School<br>Cafeteria<br>Fund |    | creational<br>Activities<br>Fund | Local<br>Capital<br>Improvement<br>Program<br>Fund |    | Forest<br>Park<br>anagement<br>Fund | S<br>Fa | Jse of<br>chool<br>cilities<br>Fund |
| •                                                                                       | Tunu                             |    | Tunu                                                | Tunu                        |    | Tunu                             | Tunu                                               |    | <u> Tunu</u>                        |         |                                     |
| Revenues: Intergovernmental Charges for services Investment income (loss)               | \$ -<br>1,962,029                | \$ | 946,951<br>-                                        | \$ 209,520<br>867,444       | \$ | 317,256<br>-                     | \$ 109,484<br>-                                    | \$ | -                                   | \$      |                                     |
| Other local revenues                                                                    |                                  |    |                                                     |                             |    | 1,959                            |                                                    |    | -                                   |         | 62,863                              |
| Total revenues                                                                          | 1,962,029                        |    | 946,951                                             | 1,076,964                   |    | 319,215                          | 109,484                                            |    | 0                                   |         | 62,863                              |
| Expenditures: Current: General government Public safety Public works                    | 1,646,158                        |    |                                                     |                             |    |                                  | 104,042                                            |    |                                     |         |                                     |
| Recreation and parks Education Capital outlay                                           | 1,0 10,130                       |    | 942,356                                             | 1,143,091                   |    | 336,317                          | 101,012                                            |    |                                     |         | 113,812                             |
| Total expenditures                                                                      | 1,646,158                        |    | 942,356                                             | 1,143,091                   |    | 336,317                          | 104,042                                            |    | 0                                   |         | 113,812                             |
| Excess (Deficiency) of Revenues over Expenditures                                       | 315,871                          |    | 4,595                                               | (66,127)                    |    | (17,102)                         | 5,442                                              |    | <del>-</del>                        |         | (50,949)                            |
| Other Financing Sources (Uses): Transfers in Transfers out Net other fin.sources (uses) | 396,353<br>(730,000)<br>(333,647 |    |                                                     |                             |    |                                  |                                                    |    |                                     |         |                                     |
| Net Change in Fund Balances                                                             | (17,776)                         |    | 4,595                                               | (66,127)                    |    | (17,102)                         | 5,442                                              | ,  | -                                   |         | (50,949)                            |
| Fund Balances at Beginning of Year                                                      | 1,642,126                        |    | -                                                   | 198,033                     |    | 156,590                          | 2,176                                              | ,  | 33,770                              |         | 88,104                              |
| Fund Balances at End of Year                                                            | \$ 1,624,350                     | \$ | 4,595                                               | \$ 131,906                  | \$ | 139,488                          | \$ 7,618                                           | \$ | 33,770                              | \$      | 37,155                              |

(Continued on next page)

# NONMAJOR GOVERNMENTAL FUNDS

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)

# FOR THE YEAR ENDED JUNE 30, 2014

|                                                                                                                                       | <br>own Aid<br>Road<br>Fund |                      | Special Rev<br>Fisher<br>Meadow<br>aintenance<br>Fund | enu                                     | e Funds Police Special Services Fund |            | Student<br>Athletic<br>Activities<br>Fund | Debt<br>Service<br>Fund | Ca<br>Noi | Capital Projects Fund Apital and nrecurring penditures Fund | Total<br>Ionmajor<br>Vernmental<br>Funds                                      |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------|-------------------------------------------------------|-----------------------------------------|--------------------------------------|------------|-------------------------------------------|-------------------------|-----------|-------------------------------------------------------------|-------------------------------------------------------------------------------|
| Revenues: Intergovernmental Charges for services Investment income (loss) Other local revenues Total revenues                         | \$<br>310,739               | \$                   | -<br>15<br>73,197<br>73,212                           | \$                                      | 113,978                              | \$         | - ;<br>                                   | \$<br>-                 | \$        | 10,530                                                      | \$<br>1,587,224<br>3,260,707<br>15<br>138,019<br>4,985,965                    |
| Expenditures: Current: General government Public safety Public works Recreation and parks Education Capital outlay Total expenditures | <br>159,290                 |                      | -<br>-                                                |                                         | 68,661<br>68,661                     |            | -                                         | 22,735                  |           | 188,518<br>188,518                                          | 22,735<br>68,661<br>1,909,490<br>336,317<br>2,199,259<br>188,518<br>4,724,980 |
| Excess (Deficiency) of Revenues over Expenditures                                                                                     | 151,449                     | 10-4-00 <sub>1</sub> | 73,212                                                |                                         | 45,317                               | ********** |                                           | <br>(22,735)            |           | (177,988)                                                   | 260,985                                                                       |
| Other Financing Sources (Uses): Transfers in Transfers out Net other fin. sources (uses)                                              | <br>                        |                      |                                                       |                                         | (130,000)<br>(130,000)               |            | (2,156)<br>(2,156)                        |                         |           | 285,653                                                     | <br>682,006<br>(862,156)<br>(180,150)                                         |
| Net Change in Fund Balances                                                                                                           | 151,449                     |                      | 73,212                                                |                                         | (84,683)                             |            | (2,156)                                   | (22,735)                |           | 107,665                                                     | 80,835                                                                        |
| Fund Balances at Beginning of Year                                                                                                    | <br>95,799                  |                      | 202,058                                               | *************************************** | 269,896                              |            | 2,156                                     | 48,073                  |           | 210,923                                                     | 2,949,704                                                                     |
| Fund Balances at End of Year                                                                                                          | \$<br>247,248               | \$                   | 275,270                                               | \$                                      | 185,213                              | \$         | _                                         | \$<br>25,338            | \$        | 318,588                                                     | \$<br>3,030,539                                                               |

## Statement of Revenues, Expenditures and Changes in Fund Balances

|                                                   | Year Ending       |                                     |                                     |  |  |  |  |  |
|---------------------------------------------------|-------------------|-------------------------------------|-------------------------------------|--|--|--|--|--|
| GOVERNMENTAL FUNDS                                | 6/30/2013<br>GAAP | 6/30/2014<br>Estimated<br>Unaudited | 6/30/2015<br>Estimated<br>Unaudited |  |  |  |  |  |
| General                                           |                   |                                     |                                     |  |  |  |  |  |
| Revenues                                          |                   |                                     |                                     |  |  |  |  |  |
| Property Taxes                                    | \$68,836,758      | \$70,805,797                        | \$72,646,955                        |  |  |  |  |  |
| Intergovernmental                                 | 8,450,231         | 3,188,613                           | 3,373,307                           |  |  |  |  |  |
| Charges for Services                              | 3,116,720         | 2,279,415                           | 2,368,652                           |  |  |  |  |  |
| Investment Income                                 | 130,767           | 101,745                             | 90,000                              |  |  |  |  |  |
| Other Local Revenues                              | 219,568           | 316,308                             | 393,563                             |  |  |  |  |  |
| Total Revenues                                    | 80,754,044        | 76,691,878                          | 78,872,477                          |  |  |  |  |  |
| Expenditures Town Council                         |                   |                                     |                                     |  |  |  |  |  |
| General Government                                | 3,065,952         | 2,956,546                           | 3,075,949                           |  |  |  |  |  |
| Public Safety                                     | 8,672,308         | 8,866,373                           | 9,051,716                           |  |  |  |  |  |
| Public Works                                      | 4,303,899         | 4,863,960                           | 5,209,297                           |  |  |  |  |  |
| Health and Social Services                        | 453,173           | 461,755                             | 473,209                             |  |  |  |  |  |
| Recreation and Parks                              | 862,410           | 861,224                             | 824,294                             |  |  |  |  |  |
| Educational - Cultural                            | 1,455,561         | 1,420,426                           | 1,453,265                           |  |  |  |  |  |
| Conservation and Development                      | 559,185           | 600,860                             | 626,021                             |  |  |  |  |  |
| Miscellaneous                                     | 451,039           | 316,358                             | 323,412                             |  |  |  |  |  |
| Total Expenditures Town Council                   | 19,823,527        | 20,347,502                          | 21,037,163                          |  |  |  |  |  |
| Expenditures Board of Education                   | 53,396,764        | 50,366,086                          | 51,903,086                          |  |  |  |  |  |
| Debt Service                                      | 4,437,321         | 3,858,790                           | 3,647,490                           |  |  |  |  |  |
| Capital Outlay                                    |                   |                                     |                                     |  |  |  |  |  |
| Sewers                                            |                   |                                     |                                     |  |  |  |  |  |
| Total Expenditures                                | 77,657,612        | 74,572,378                          | 76,587,739                          |  |  |  |  |  |
| Excess (Deficiency) of Revenues Over Expenditures | 3,096,432         | 2,119,500                           | 2,284,738                           |  |  |  |  |  |
| Other Financing Sources (Uses):                   |                   |                                     |                                     |  |  |  |  |  |
| Transfer In                                       |                   |                                     |                                     |  |  |  |  |  |
| Transfers Out                                     | (1,508,499)       | (2,119,500)                         | (2,284,738)                         |  |  |  |  |  |
| Net Other Financing Sources (Uses)                | (1,508,499)       | (2,119,500)                         | (2,284,738)                         |  |  |  |  |  |
| Net Change in Fund Balances                       | 1,587,933 *       | -                                   |                                     |  |  |  |  |  |
| Fund Balances at Beginning of Year                | \$9,119,240       | \$10,707,173                        | \$10,707,173                        |  |  |  |  |  |
| Fund Balances at End of Year                      | \$10,707,173      | \$10,707,173                        | \$10,707,173                        |  |  |  |  |  |

## (Continued on Next Page)

<sup>\*</sup>Significant change to fund balance due to favorable tax collections and charges for services; management plan to return funds to fund balance per credit rating interviews on September 2012, to move towards goal of 10% unassigned fund balance.

## Statement of Revenues, Expenditures and Changes in Fund Balances

|                                                   | Year Ending       |                                     |                                     |  |  |  |  |
|---------------------------------------------------|-------------------|-------------------------------------|-------------------------------------|--|--|--|--|
| GOVERNMENTAL FUNDS                                | 6/30/2013<br>GAAP | 6/30/2014<br>Estimated<br>Unaudited | 6/30/2015<br>Estimated<br>Unaudited |  |  |  |  |
| CIFA                                              |                   |                                     |                                     |  |  |  |  |
| Revenues                                          |                   |                                     |                                     |  |  |  |  |
| Property Taxes                                    |                   |                                     |                                     |  |  |  |  |
| Intergovernmental                                 | 35,597            |                                     |                                     |  |  |  |  |
| Charges for Services                              |                   |                                     |                                     |  |  |  |  |
| Investment Income                                 | 86                |                                     |                                     |  |  |  |  |
| Other Local Revenues                              | 316,591           |                                     |                                     |  |  |  |  |
| Total Revenues                                    | 352,274           |                                     |                                     |  |  |  |  |
| Expenditures Town Council                         |                   |                                     |                                     |  |  |  |  |
| General Government                                |                   |                                     |                                     |  |  |  |  |
| Public Safety                                     |                   |                                     |                                     |  |  |  |  |
| Public Works                                      |                   |                                     |                                     |  |  |  |  |
| Health and Social Services                        |                   |                                     |                                     |  |  |  |  |
| Recreation and Parks                              |                   |                                     |                                     |  |  |  |  |
| Educational - Cultural                            |                   |                                     |                                     |  |  |  |  |
| Conservation and Development                      |                   |                                     |                                     |  |  |  |  |
| Miscellaneous                                     |                   |                                     |                                     |  |  |  |  |
| Total Expenditures Town Council                   |                   |                                     |                                     |  |  |  |  |
| Expenditures Board of Education                   |                   |                                     |                                     |  |  |  |  |
| Debt Service                                      |                   |                                     |                                     |  |  |  |  |
| Capital Outlay                                    | 1,775,606         | 2,119,500                           | 2,284,738                           |  |  |  |  |
| Sewers                                            |                   |                                     |                                     |  |  |  |  |
| Total Expenditures                                | 1,775,606         | 2,119,500                           | 2,284,738                           |  |  |  |  |
| Excess (Deficiency) of Revenues Over Expenditures | (1,423,332)       | (2,119,500)                         | (2,284,738)                         |  |  |  |  |
| Issuance of Bond                                  | 7,100,000         |                                     |                                     |  |  |  |  |
| Premium on Bond Issuance                          | 250,025           |                                     |                                     |  |  |  |  |
| Transfers In                                      | 1,768,986         | 2,413,297                           | 2,590,637                           |  |  |  |  |
| Transfers Out                                     | (15,434)          |                                     |                                     |  |  |  |  |
| Net Other Financing Sources (Uses)                | 9,103,577         | 2,413,297                           | 2,590,637                           |  |  |  |  |
| Net Change in Fund Balance                        | 7,680,245 *       | 293,797                             | 305,899                             |  |  |  |  |
| Fund Balances at Beginning of Year                | (\$3,563,089)     | \$4,117,156                         | \$4,410,953                         |  |  |  |  |
| Fund Balances at End of Year                      | \$4,117,156       | \$4,410,953                         | \$4,716,852                         |  |  |  |  |

<sup>\*</sup>Significant change to fund balance due to the issuance of bonds, which replace the outstanding bond anticipation notes.

# Statement of Revenues, Expenditures and Changes in Fund Balances

|                                                   | Year Ending |                        |                        |  |  |  |  |  |
|---------------------------------------------------|-------------|------------------------|------------------------|--|--|--|--|--|
| GOVERNMENTAL FUNDS                                | 6/30/2013   | 6/30/2014<br>Estimated | 6/30/2015<br>Estimated |  |  |  |  |  |
|                                                   | GAAP        | Unaudited              | Unaudited              |  |  |  |  |  |
| Nonmajor Governmental Funds                       |             |                        |                        |  |  |  |  |  |
| Revenues                                          |             |                        |                        |  |  |  |  |  |
| Property Tax                                      |             | \$60,000               | \$75,000               |  |  |  |  |  |
| Intergovernmental                                 | 1,500,202   | 1,393,291              | 1,567,535              |  |  |  |  |  |
| Charges for Services                              | 3,788,935   | 3,590,148              | 3,056,851              |  |  |  |  |  |
| Investment Income                                 | 30          |                        |                        |  |  |  |  |  |
| Other Local Revenues                              | 121,435     | 25,100                 | 15,100                 |  |  |  |  |  |
| Total Revenues                                    | 5,410,602   | 5,068,539              | 4,714,486              |  |  |  |  |  |
| Expenditures Town Council                         |             |                        |                        |  |  |  |  |  |
| General Government                                | 167,373     |                        |                        |  |  |  |  |  |
| Public Safety                                     | 56,604      | 56,807                 | 10,000                 |  |  |  |  |  |
| Public Works                                      | 1,947,065   | 113,809                | 113,809                |  |  |  |  |  |
| Health and Social Services                        |             |                        |                        |  |  |  |  |  |
| Recreation and Parks                              | 355,692     | 333,807                | 333,710                |  |  |  |  |  |
| Educational - Cultural                            |             |                        |                        |  |  |  |  |  |
| Conservation and Development                      |             |                        |                        |  |  |  |  |  |
| Miscellaneous                                     |             |                        |                        |  |  |  |  |  |
| Total Expenditures Town Council                   | 2,526,734   | 504,423                | 457,519                |  |  |  |  |  |
| Expenditures Board of Education                   | 2,362,002   | 2,462,900              | 2,327,468              |  |  |  |  |  |
| Debt Service                                      |             |                        |                        |  |  |  |  |  |
| Capital Outlay                                    | 127,315     | 293,797                | 305,899                |  |  |  |  |  |
| Sewers                                            |             | 1,807,419              | 1,923,732              |  |  |  |  |  |
| Total Expenditures                                | 5,016,051   | 5,068,539              | 5,014,618              |  |  |  |  |  |
| Excess (Deficiency) of Revenues Over Expenditures | 394,551     | -                      | (300,132)              |  |  |  |  |  |
| Other Financing Sources (Uses):                   |             |                        |                        |  |  |  |  |  |
| Transfers In                                      | 159,947     |                        |                        |  |  |  |  |  |
| Transfers Out                                     | (405,000)   | (293,797)              | (305,899)              |  |  |  |  |  |
| Appropriation of fund balance                     |             |                        | 300,132                |  |  |  |  |  |
| Net Other Financing Sources (Uses)                | (245,053)   | (293,797)              | (5,767)                |  |  |  |  |  |
| Net Change in Fund Balances                       | 149,498 *   | (293,797)              | (305,899)              |  |  |  |  |  |
| Fund Balances at Beginning of Year                | \$2,800,206 | \$2,949,704            | \$2,655,907            |  |  |  |  |  |
| Fund Balances at End of Year                      | \$2,949,704 | \$2,655,907            | \$2,350,008            |  |  |  |  |  |
|                                                   |             |                        |                        |  |  |  |  |  |

<sup>\*</sup>No significant change to fund balances.

# Statement of Revenues, Expenditures and Changes in Fund Balances

|                                                   | Year Ending       |                                     |                                     |  |  |  |  |  |
|---------------------------------------------------|-------------------|-------------------------------------|-------------------------------------|--|--|--|--|--|
| GOVERNMENTAL FUNDS                                | 6/30/2013<br>GAAP | 6/30/2014<br>Estimated<br>Unaudited | 6/30/2015<br>Estimated<br>Unaudited |  |  |  |  |  |
| Total Governmental Funds                          |                   |                                     |                                     |  |  |  |  |  |
| Revenues                                          |                   |                                     |                                     |  |  |  |  |  |
| Property Taxes                                    | \$68,836,758      | \$70,865,797                        | \$72,721,955                        |  |  |  |  |  |
| Intergovernmental                                 | 9,986,030         | 4,581,904                           | 4,940,842                           |  |  |  |  |  |
| Charges for Services                              | 6,905,655         | 5,869,563                           | 5,425,503                           |  |  |  |  |  |
| Investment Income                                 | 130,883           | 101,745                             | 90,000                              |  |  |  |  |  |
| Other Local Revenues                              | 657,594           | 341,408                             | 408,663                             |  |  |  |  |  |
| Total Revenues                                    | 86,516,920        | 81,760,417                          | 83,586,963                          |  |  |  |  |  |
| Expenditures Town Council                         |                   |                                     |                                     |  |  |  |  |  |
| General Government                                | 3,233,325         | 2,956,546                           | 3,075,949                           |  |  |  |  |  |
| Public Safety                                     | 8,728,912         | 8,923,180                           | 9,061,716                           |  |  |  |  |  |
| Public Works                                      | 6,250,964         | 4,977,769                           | 5,323,106                           |  |  |  |  |  |
| Health and Social Services                        | 453,173           | 461,755                             | 473,209                             |  |  |  |  |  |
| Recreation and Parks                              | 1,218,102         | 1,195,031                           | 1,158,004                           |  |  |  |  |  |
| Educational - Cultural                            | 1,455,561         | 1,420,426                           | 1,453,265                           |  |  |  |  |  |
| Conservation and Development                      | 559,185           | 600,860                             | 626,021                             |  |  |  |  |  |
| Miscellaneous                                     | 451,039           | 316,358                             | 323,412                             |  |  |  |  |  |
| Total Expenditures Town Council                   | 22,350,261        | 20,851,925                          | 21,494,682                          |  |  |  |  |  |
| Expenditures Board of Education                   | 55,758,766        | 52,828,986                          | 54,230,554                          |  |  |  |  |  |
| Debt Service                                      | 4,437,321         | 3,858,790                           | 3,647,490                           |  |  |  |  |  |
| Capital Outlay                                    | 1,902,921         | 2,413,297                           | 2,590,637                           |  |  |  |  |  |
| Sewers                                            | -                 | 1,807,419                           | 1,923,732                           |  |  |  |  |  |
| Total Expenditures                                | 84,449,269        | 81,760,417                          | 83,887,095                          |  |  |  |  |  |
| Excess (Deficiency) of Revenues Over Expenditures | 2,067,651         | -                                   | (300,132)                           |  |  |  |  |  |
| Other Financing Sources (Uses):                   |                   |                                     |                                     |  |  |  |  |  |
| Issuance of Bond                                  | 7,100,000         | -                                   | -                                   |  |  |  |  |  |
| Premium on Bond Issuance                          | 250,025           | -                                   | -                                   |  |  |  |  |  |
| Transfers In                                      | 1,928,933         | 2,413,297                           | 2,590,637                           |  |  |  |  |  |
| Transfers Out                                     | (1,928,933)       | (2,413,297)                         | (2,590,637)                         |  |  |  |  |  |
| Appropriation of fund balance                     |                   |                                     | 300,132                             |  |  |  |  |  |
| Net Other Financing Sources (Uses)                | 7,350,025         | -                                   | 300,132                             |  |  |  |  |  |
| Net Change in Fund Balances                       | 9,417,676         | -                                   | <del>-</del>                        |  |  |  |  |  |
| Fund Balances at Beginning of Year                | \$8,356,357       | \$17,774,033                        | \$17,774,033                        |  |  |  |  |  |
| Fund Balances at End of Year                      | \$17,774,033      | \$17,774,033                        | \$17,774,033                        |  |  |  |  |  |

